



Federal Democratic Republic of Ethiopia

OCCUPATIONAL STANDARD

FREIGHT TRANSPORT LOGISTICS OPERATIONS

NTQF Level III



Ministry of Education September 2013

Introduction

Ethiopia has embarked on a process of reforming its TVET-System. Within the policies and strategies of the Ethiopian Government, technology transformation – by using international standards and international best practices as the basis, and, adopting, adapting and verifying them in the Ethiopian context – is a pivotal element. TVET is given an important role with regard to technology transfer. The new paradigm in the outcome-based TVET system is the orientation at the current and anticipated future demand of the economy and the labor market.

The Ethiopia Occupational Standards (EOS) is the core element of the Ethiopian National TVET-Strategy and an important factor within the context of the National TVET-Qualification Framework (NTQF). They are national Ethiopian standards, which define the occupational requirements and expected outcome related to a specific occupation without taking TVET delivery into account.

This document details the mandatory format, sequencing, wording and layout for the Ethiopia Occupational Standard which comprised of Units of Competence.

A Unit of Competence describes a distinct work activity. It is documented in a standard format that comprises:

- Occupational title and NTQF level
- Unit title
- Unit code
- Unit descriptor
- Element and Performance criteria
- Variables and Range statement
- Evidence guide

Together all the parts of a Unit of Competence guide the assessor in determining whether the candidate is competent.

The ensuing sections of this EOS document comprise a description of the occupation with all the key components of a Unit of Competence:

- chart with an overview of all Units of Competence for the respective level including the Unit Codes and the Unit Titles
- contents of each Unit of Competence (competence standard)
- occupational map providing the Technical and Vocational Education and Training (TVET) providers with information and important requirements to consider when designing training programs for this standards and for the individual, a career path

Page 1 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
---------------	------------------------------------	--	-----------------------------

UNIT OF COMPETENCE CHART

eight Transport Logistics Op	perations			
Occupational Code: EIS FTL NTQF Level III				
EIS FTL3 02 0913 Process Receipt and Delivery of Containers and Cargo	EIS FTL3 03 0913 Transfer Cargo			
EIS FTL3 05 0913 Prepare Workplace Documents	EIS FTL3 06 0913 Maintain Freight Records			
EIS FTL3 08 0913 Deliver and Monitor a Service to Customers	EIS FTL3 09 0913 Organize Receivable/Dispatch Operations			
EIS FTL3 11 0913 Identify and Label Explosives and Dangerous Goods	EIS FTL3 12 0913 Organize Transport of Freight or Goods			
EIS FTL3 14 0913 Maintain Transport Business Image	EIS FTL3 15 0913 Organize Personal Work Priorities and Development			
EIS FTL3 17 0913 Use Info technology Devices in the Workplace	EIS FTL3 18 0913 Monitor Implementation of Work plan/Activities			
EIS FTL3 20 0913 Lead Workplace Communication	EIS FTL3 21 0913 Lead Small Teams			
	EIS FTL3 02 0913 Process Receipt and Delivery of Containers and Cargo EIS FTL3 05 0913 Prepare Workplace Documents EIS FTL3 08 0913 Deliver and Monitor a Service to Customers EIS FTL3 11 0913 Identify and Label Explosives and Dangerous Goods EIS FTL3 14 0913 Maintain Transport Business Image EIS FTL3 17 0913 Use Info technology Devices in the Workplace EIS FTL3 20 0913 Lead Workplace			

Page 2 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
---------------	------------------------------------	--	-----------------------------

EIS FTL3 22 0913 Improve Business Practice	EIS FTL3 23 0913 Prevent and Eliminate MUDA	

Page 3 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
---------------	------------------------------------	--	-----------------------------

Occupational Standard: Freight Transport Logistics Operations Level III	
Unit Title	Maintain Container/Cargo Records
Unit Code	EIS FTL3 01 0913
Unit Descriptor	This unit involves the skills and knowledge required to maintain container/cargo records in accordance with workplace requirements, including processing container and/or cargo documentation; maintaining records of container/cargo movements; monitoring container/cargo, including reefer units, and maintaining records.

El	ements	Performance Criteria
1	Process container/cargo documentation	1.1 Container/cargo documentation is processed in accordance with workplace procedures and statutory authority requirements.
		 Movements of containers/cargo are recorded in accordance with workplace procedures and statutory authority requirements.
2	Maintain records of container/cargo	2.1 Container/cargo records are updated each time containers/cargo is moved within the yard.
movements	2.2 Containers/cargo is checked using markings to ensure correct identification when updating records.	
3 Monitor container/cargo and maintain	3.1 Containers/cargo is monitored on a daily basis and the specified information recorded.	
	records	3.2 Problems with controlled systems on containers/cargo are reported on the appropriate forms and forwarded to the maintenance area.
		3.3 Log cards on containers/cargo with controlled systems are checked on completion of monitoring and all unit or system breakdowns and/or faults are logged in the breakdown log diary in accordance with workplace procedures.
		3.4 Movement of containers/cargo is monitored on a daily basis and the information recorded.

Variable	Range
Containers/cargo	may include:
	 goods with specialist requirements, including reefer units and containers/cargo containing temperature controlled goods and/or dangerous goods
Workplaces	may comprise:
	 large, medium or small worksites

Page 4 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
---------------	------------------------------------	--	-----------------------------

Work	may be conducted:
WORK	 in a range of work environments
	 by day or night
	may be conducted in:
	 limited or restricted spaces
	 exposed conditions
	 controlled or open environments
Customers	may be:
Customers	 internal or external
Information	may include:
recorded during	temperatures
daily monitoring of	 any faults in the operation of the reefer
reefers	
Hazards in the	may include exposure to:
work area	chemicals
	 dangerous or hazardous substances
	movements of equipment, goods, materials and vehicular
	traffic
Personnel in work	may include:
area	workplace personnel
	site visitors
	contractors
	official representatives
Communication in	may include:
the work area	• phone
	• fax
	• email
	electronic data transfer (EDI)
	RF systems
	• radio
	 oral, aural or signed communications
Personal	may include:
protective	• gloves
equipment	 safety headwear and footwear
	 safety glasses
	two-way radios
	protective clothing
	 high visibility clothing
Workplace	may include:
procedures	company procedures
	enterprise procedures
	organizational procedures
	 established procedures
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Page 5 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
---------------	------------------------------------	--	-----------------------------

Information /deau	movingludo	
Information/docum	may include:	
ents	goods identification numbers and codes monifortion her and container identification (acrial	
	 manifests, bar codes, and container identification/serial number 	
	 Ethiopian and international codes of practice and regulations 	
	relevant to the maintenance of container/cargo records	
	 Ethiopian and international regulations and codes of practice 	
	for the handling and transport of dangerous goods and	
	hazardous substances	
	 operations manuals, job specifications and induction 	
	documentation	
	 manufacturers specifications for equipment 	
	workplace procedures and policies	
	 supplier and/or client instructions 	
	 dangerous goods declarations and material safety data 	
	sheets (where applicable)	
	award, enterprise bargaining agreement, other industrial	
	arrangements	
	 relevant Ethiopian standards and certification requirements 	
	quality assurance procedures	
	emergency procedures	
Applicable	may include:	
regulations and legislation	 relevant codes and regulations for the maintenance of container/cargo records 	
	Ethiopian and international regulations and codes of practice	
	for the handling and transport of dangerous goods and	
	hazardous substances, including:	
	Ethiopian and International Dangerous Goods Codes	
	Ethiopian Marine Orders and the International Maritime	
	Dangerous Goods Code	
	 IATA Dangerous Goods by Air regulations Ethiopian and International Explosives Codes 	
	 license, patent or copyright arrangements 	
	 water and road use and license arrangements 	
	 export/import/quarantine/bond requirements 	
	 marine orders 	
	 relevant Ethiopian standards and certification requirements 	
	 relevant Federal and/or Regional state OHS and 	
	environmental protection legislation	
	workplace relations regulations	
	workers compensation regulations	

Page 6 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
---------------	------------------------------------	--	-----------------------------

Evidence Guide	
Critical aspects of	The evidence required to:
Competence	Process container/cargo documentation
	Maintain records of container/cargo movements
	Monitor container/cargo and maintain records
Underpinning	Demonstrates knowledge of:
Knowledge and Attitudes	 Ethiopian and international standards, codes of practice and regulations relevant to the maintenance of container and cargo records including the Ethiopian and International Dangerous Goods Codes Relevant OHS and environmental protection procedures and guidelines
	 Workplace procedures and policies for the maintenance of container and cargo records
	 Focus of operation of work systems, equipment, management and site operating systems for the maintenance of container and cargo records
	 Problems that may occur when maintaining container and cargo records and appropriate action that can be taken to resolve the problems
	Relevant handling and safety codes
	Site layout and location of reefer units
	 The marking and numbering systems for cargo
	Relevant bond, quarantine or other legislative requirements
Underpinning	Demonstrate skills to:
Skills	 Communicate effectively with others when maintaining container and cargo records
	 Receive, acknowledge and send messages with available communications equipment
	 Read and interpret instructions, procedures, information and labels relevant to the maintenance of container and cargo records
	 Interpret and follow operational instructions and prioritize work when maintaining container and cargo records
	 Identify cargo, container and goods, coding, EDG / IMDG markings and where applicable emergency information panels
	 Work collaboratively with others when maintaining container and cargo records
	 Adapt appropriately to cultural differences in the workplace, including modes of behavior and interactions with others Promptly report and/or rectify any identified problems when
	 Promptly report and/or rectify any identified problems when maintaining container and cargo records in accordance with regulatory requirements and workplace procedures

Page 7 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
---------------	------------------------------------	--	-----------------------------

	 Estimate size, shape and special requirements of loads Work systematically with required attention to detail without injury to self or others, or damage to goods or equipment 	
Resources	Access is required to real or appropriately simulated situations,	
Implication	including work areas, materials and equipment, and to information on workplace practices and OHS practices.	
Methods of	Competence may be assessed through:	
Assessment	Interview / Written Test	
	 Observation / Demonstration with Oral Questioning 	
Context of	Competence may be assessed in the work place or in a simulated	
Assessment	work place setting.	

Page 8 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
---------------	------------------------------------	--	-----------------------------

Occupational Standard: Freight Transport Logistics Operations Level III		
Unit Title	Process Receipt and Delivery of Containers and Cargo	
Unit Code	EIS FTL3 02 0913	
Unit Descriptor	This unit involves the skills and knowledge required to process the receipt and delivery of containers and cargo in accordance with workplace requirements including checking the stacking/discharge list at commencement of a shift, assessing and planning container/cargo consolidation, allocating stack positions, identifying and checking containers/cargo, and checking and completing required documentation.	

Elements Performance Criteria		Performance Criteria
1	Check stacking/discharg e list at commencement of shift	1.1 Yard or terminal stacking/discharge lists are checked against container/cargo documentation and operational order of work, taking into account both ship and shore operations.
		1.2 Stacking discharge lists are continually updated to reflect the correct location of containers and cargo.
2	Assess and plan container/cargo consolidation	2.1 Yard or terminal plans are assessed and where appropriate consolidation of container/cargo within the yard or terminal is planned.
		2.2Consolidation plans are prepared to ensure efficiency of operations and efficient use of available yard/terminal space.
		2.3 Final yard/terminal positions are obtained from consolidation plans and recorded.
3	Allocate stack positions	3.1 Stack positions are allocated based on the nature of the container/cargo concerned and the requirements of yard/terminal operations.
		3.2 Stacking plan is communicated to the relevant personnel in accordance with workplace procedures.
4	Identify and check containers/cargo	4.1 Containers/cargo are identified and checked at the point of entry to the yard and prior to stacking.
		4.2 Agreement between numbers and marks on container/cargo and shipping documentation is confirmed.
		4.3Cargo/containers are inspected and appropriate action is taken to report identified damage or defects in accordance with workplace procedures.
		4.4 Stacking follows stacking plans and facilitates efficient movement within the yard.

Page 9 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
---------------	------------------------------------	--	-----------------------------

	Check and complete documentation	5.1 Documentation is checked prior to performing completion procedures ensuring compliance with workplace procedures and regulatory requirements.
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Variable	Range
Container/cargo	may include:
	 goods with specialist requirements, including temperature
	controlled goods and dangerous goods
Work	may be conducted:
	 in a range of work environments
	by day or night
Workplaces	may comprise:
	large, medium or small worksites
Customers	may be:
	internal or external
Work	may be conducted in:
	 limited or restricted spaces
	exposed conditions
	controlled or open environments
Hazards in the work	may include exposure to:
area	chemicals
	 dangerous or hazardous substances
	 movements of equipment, goods, materials and vehicular
	traffic
Personnel in work	may include:
area	workplace personnel
	site visitors
	contractors
	official representatives
Personal protective	may include:
equipment	• gloves
	 safety headwear and footwear
	 safety glasses
	 two-way radios
	protective clothing and high visibility clothing
Communication in	may include:
the work area	phone
	• fax
	• email
	electronic data transfer (EDI)
	RF systems
	• radio
	oral, aural or signed communications

Page 10 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Demonstration of the	
Depending on the type of organization	 may include: company procedures
concerned and the	enterprise procedures
local terminology	 organizational procedures
used, workplace	 established procedures
procedures	
Information/documen	may include:
ts	 goods identification numbers and codes
	 manifests, bar codes, and container identification/serial
	number
	 Ethiopian and international codes of practice and
	regulations relevant to the processing of the receipt and
	delivery of containers and cargo
	practice for the handling and transport of dangerous goods and hazardous substances
	 operations manuals, job specifications and induction
	documentation
	 manufacturers specifications for equipment
	 workplace procedures and policies
	 supplier and/or client instructions
	 dangerous goods declarations and material safety data
	sheets (where applicable)
	 award, enterprise bargaining agreement, other industrial
	arrangements
	 relevant Ethiopian standards and certification requirements
	 quality assurance procedures
	emergency procedures
Applicable	may include:
regulations and	• relevant codes and regulations for the receipt and delivery
legislation	of containers and cargo
	Ethiopian and international regulations and codes of
	practice for the handling and transport of dangerous goods
	and hazardous substances, including:
	 Ethiopian and International Dangerous Goods Codes
	 Ethiopian Marine Orders and the International
	Maritime Dangerous Goods Code
	 IATA Dangerous Goods by Air regulations
	 Ethiopian and International Explosives Codes
	 license, patent or copyright arrangements
	 water and road use and license arrangements
	 export/import/quarantine/bond requirements
	 marine orders

Page 11 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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•	relevant Federal and/or Regional state OHS and environmental protection legislation
٠	workplace relations regulations
•	workers compensation regulations

Evidence Guide	
Critical aspects of Competence	 The evidence required to demonstrate competency in this unit must be relevant to: Check stacking/discharge list at commencement of shift Assess and plan container/cargo consolidation Allocate stack positions Identify and check containers/cargo Check and complete documentation
Underpinning Knowledge and Attitudes	 Demonstrates knowledge of: Ethiopian and international standards, codes and regulations relevant to the processing of the receipt and delivery of containers and cargo including the Ethiopian and International Dangerous Goods Codes Relevant OHS and environmental protection procedures and guidelines Workplace procedures and policies for the processing of the receipt and delivery of containers and cargo Focus of operation of work systems, equipment, management and site operating systems for the receipt and delivery of containers and cargo Problems that may occur when processing the receipt and delivery of containers and cargo, and appropriate action that can be taken to resolve the problems Relevant handling and safety codes Site layout, stacking plans and available stacking space The marking and numbering systems for cargo Relevant bond, quarantine or other legislative requirements
Underpinning Skills	 Demonstrate skills to: Communicate effectively with others when processing the receipt and delivery of containers and cargo Read and interpret instructions, procedures and labels relevant to the processing of the receipt and delivery of containers and cargo Identify cargo, container and goods, coding, EDG / IMDG markings and where applicable emergency information panels Receive, acknowledge and send messages with appropriate communications equipment Work collaboratively with others

Page 12 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

	 Adapt appropriately to cultural differences in the workplace, including modes of behavior and interactions with others Promptly report and/or rectify any identified problems when processing the receipt and delivery of containers and cargo in accordance with regulatory requirements and workplace procedures Modify activities depending on differing operational 	
	 contingencies, risk situations and environments Work systematically with required attention to detail without injury to self or others, or damage to goods or equipment Operate and adapt to differences in equipment in accordance with standard operating procedures Identify, select and use relevant equipment, processes and procedures when processing the receipt and delivery of containers and cargo Use the lashing and protection equipment Estimate the size, shape and special requirements of loads 	
Resources Implication	Apply effective eye-hand coordination Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.	
Methods of Assessment	 Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning 	
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.	

Page 13 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Occupational Standard: Freight Transport Logistics Operations Level III		
Unit Title	Transfer Cargo	
Unit Code	EIS FTL3 03 0913	
Unit Descriptor	This unit involves the skills and knowledge required to transfer cargo in accordance with workplace requirements including preparing for the transfer of the load, safely transferring the cargo using appropriate lifting equipment, finalizing the transfer, and completing all required documentation.	

E	ements	Performance Criteria
1	Prepare for load transfer	1.1 Load characteristics are identified to determine any special handling or equipment requirements.
		1.2 Location of load in yard and following transfer method is determined.
		 Pathway for load transfer is established consistent with workplace procedures noting obstacles and any particular safety precautions.
		1.4 Working area is prepared in accordance with the national standards, safety codes, and site operating procedures.
		1.5 Personal protective equipment and other safety equipment is assembled.
		1.6 The Safe Working Load (SWL) or Working Load Limit (WLL) is calculated using formulae for the particular type of lifting equipment.
		1.7 Lifting <i>equipment</i> is checked to determine safe working order for the transfer.
		1.8 Unsafe equipment is reported to appropriate personnel.
2	Transfer cargo	2.1 Cargo/freight is steadied and secured using appropriate devices.
		2.2Load is lifted and shifted safely following national standards, safety codes and site operating procedures.
		2.3Load is transferred and set down ensuring no injury to personnel or damage to machinery or cargo.
3	Complete transfer	3.1 Securing arrangements are released from load ensuring no injury to personnel or damage to machinery or cargo.
		3.2 Relevant documentation is completed including reporting of damaged cargo in accordance with workplace reporting requirements.

Page 14 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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3.3 Equipment is returned to store and work area returned to
normal working condition.

Variable	Range		
Workplaces	may comprise:		
	 large, medium or small worksites 		
Personal	may include:		
protective	• gloves		
equipment	 safety headwear and footwear 		
	 safety glasses 		
	 two-way radios 		
	protective clothing		
	high visibility clothing		
Equipment	may include:		
	appropriate load shifting equipment normally in use at a		
	terminal or wharf (but does not include gantry equipment,		
	boom cranes, dozers or specialized load shifting equipment		
	which are covered by separate competency units)		
Cargo/freight	may include:		
	 goods with specialist requirements, including temperature 		
	controlled goods and dangerous goods		
Work	may be conducted in:		
	 limited or restricted spaces 		
	exposed conditions		
	controlled or open environments		
Work	may be conducted in:		
	a range of work environments		
	by day or night		
Hazards in the	may include exposure to:		
work area	chemicals		
	 dangerous or hazardous substances 		
	 movements of equipment, goods, materials and vehicular 		
Customoro	traffic movies		
Customers	 may be: internal or external 		
Communication in	Internal or external may include:		
the work area	phone		
	• fax		
	• email		
	 electronic data transfer (EDI) 		
	RF systems		
	 radio 		
	 oral, aural or signed communications 		

Page 15 of 103 Minis	stry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Personnel in work	may include:		
area	workplace personnel		
area	 site visitors 		
	contractors		
	official representatives		
Depending on the	may include:		
type of	 company procedures 		
organization	enterprise procedures		
concerned and the	 organizational procedures 		
local terminology	 established procedures 		
used, workplace			
procedures			
Information/docum	may include:		
ents	 goods identification numbers and codes 		
	 manifests, bar codes, and container identification/serial 		
	number		
	Ethiopian and international codes of practice and regulations		
	relevant to the transfer of cargo		
	Ethiopian and international regulations and codes of practice		
	for the handling and transport of dangerous goods and		
	hazardous substances		
	 operations manuals, job specifications and induction 		
	documentation		
	 manufacturers specifications for equipment 		
	 workplace procedures and policies 		
	 supplier and/or client instructions 		
	 dangerous goods declarations and material safety data 		
	sheets (where applicable)		
	 award, enterprise bargaining agreement, other industrial 		
	arrangements		
	relevant Ethiopian standards and certification requirements		
	quality assurance procedures		
Applicable	emergency procedures		
Applicable	may include:		
regulations and	relevant codes and regulations for the transfer of cargo/freight		
legislation	Ethiopian and international regulations and codes of practice		
	for the handling and transport of dangerous goods and		
	hazardous substances, including:		
	Ethiopian and International Dangerous Goods Codes		
	Ethiopian Marine Orders and the International Maritime		
	Dangerous Goods Code		
	IATA Dangerous Goods by Air regulations		
	Ethiopian and International Explosives Codes		
	license, patent or copyright arrangements		
	Incense, patent or copyright arrangements		

Page 16 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

 water and road use and license arrangements export/import/quarantine/bond requirements marine orders relevant federal and/or regional states OHS and environmental protection legislation workplace relations regulations
 workers compensation regulations

 The evidence required to demonstrate competency in this unit must be relevant to: Prepare for load transfer Transfer cargo
Prepare for load transferTransfer cargo
Transfer cargo
5
Complete transfer
 Demonstrates knowledge of: Ethiopian and international codes and regulations relevant to the transfer of cargo/freight including the Ethiopian and International Dangerous Goods Codes Relevant OHS and environmental protection procedures and
 guidelines Workplace procedures and policies for the transfer of cargo and freight
 Focus of operation of work systems, equipment, management and site operating systems for the transfer of cargo and freight
 Problems that may occur when transferring cargo/freight and appropriate action that can be taken to resolve the problems Relevant handling and safety codes
 Types of equipment used to transfer loads in
terminals/wharves, their applications and procedures and precautions for their use
 Requirements for Safe Working Load (SWL) and Working Load Limit (WLL) of load shifting equipment
 The marking and numbering systems for cargo
 Relevant bond, quarantine or other legislative requirements
 Demonstrate skills to: Communicate effectively with others when transferring cargo and freight
 Read and interpret instructions, procedures, information and signs relevant to the transfer of cargo and freight Interpret and follow operational instructions and prioritize
 Interpret and follow operational instructions and phontize work when transferring cargo and freight Complete documentation related to work activities when transferring cargo and freight

Page 17 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Resources	 Receive, acknowledge and send messages with communications equipment whilst operating load transfer equipment Work collaboratively with others when transferring cargo and freight Adapt appropriately to cultural differences in the workplace, including modes of behavior and interactions with others Promptly report and/or rectify any identified problems, faults or malfunctions when transferring cargo and freight in accordance with regulatory requirements and workplace procedures Implement contingency plans for unplanned events that may occur when transferring cargo and freight Apply precautions and required action to minimize, control or eliminate hazards that may exist during work activities Monitor work activities in terms of planned schedule Modify activities depending on differing operational contingencies, risk situations and environments Apply fatigue management knowledge and techniques Work systematically with required attention to detail without injury to self or others, or damage to goods or equipment Operate and adapt to differences in equipment in accordance with standard operating procedures Select and use required personal protective equipment Conduct checks on equipment used when transferring cargo and freight in terms of service schedule and standard operating procedures Identify, select and use relevant equipment, processes and procedures when transferring cargo and freight Estimate the size, shape and special requirements of loads Access is required to real or appropriately simulated situations, including work areas materials and equipment and to information
Implication	including work areas, materials and equipment, and to information
	on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
Contout of	Observation / Demonstration with Oral Questioning
Context of	Competence may be assessed in the work place or in a simulated
Assessment	work place setting.

Page 18 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Occupational Standard: Freight Transport Logistics Operations Level III		
Unit Title	Estimate/Calculate Mass, Area and Quantify Dimensions	
Unit Code	EIS FTL3 04 0913	
Unit Descriptor	This unit involves the skills and knowledge required to estimate and calculate mass and area and quantify dimensions of loads as part of work functions in the transport, stevedoring, warehousing, and/or storage sectors. This includes estimating loads to be transported or placed in storage, identifying mass, area and volume limitations of available transport/storage systems and carrying out calculations required to Organize load(s) to match identified transport/storage limitations.	

Elements P		Performance Criteria
1 Estimate loads		1.1 Order forms/work orders are read and requirements are noted.
	for transport or storage	1.2 Shape, balance characteristics, dimensions and mass of the load(s) are identified.
		1.3 Area/volume required for storage is estimated.
		1.4 Weights and volumes are totaled to calculate load requirements of transport or storage system.
2	Estimate load limits of	2.1 Allowable load limits for storage and/or transport systems are identified in accordance with workplace procedures.
	transport and / or storage	2.2 Capacity of transport and storage systems in terms of mass, area and volume are calculated.
3	Organize load	3.1 Load(s) is restricted to allowable range(s).
		3.2Load(s) is spread to ensure safe weighting on pallets, trucks, platforms or other storage or transport systems.
		3.3 Appropriate workplace documentation is completed.

Variable	Range			
Work	may be conducted	may be conducted:		
	 in a range of v 	 in a range of work environments 		
	 by day or nigh 	• by day or night		
Customers	may be:			
	 internal or external 	internal or external		
Workplaces	may comprise:			
	 large, medium or small worksites 			
Work	may be conducted in:			
	 limited or restricted spaces 			
	exposed conditions			
	 controlled or open environments 			
Page 19 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013	

Estimating/calculat	may include:
ion tasks	 estimating loads to be transported or placed in storage
	 identifying mass, area and volume limitations of available
	transport/storage systems
	 carrying out calculations required to Organize load(s) to
	match identified transport/storage limitations
	 calculations and estimations of weights and dimensions of
	cargo and containers to be shifted, stored or lifted
Calculations may	may be carried out:
include	manually
mathematical	 with the aid of a calculator
operations of	 with the aid of a computer
addition,	 using appropriate tables and/or charts
subtraction,	5 11 1
multiplication and	
division and	
Consultative	may involve:
processes	 other employees and supervisors
	 suppliers, customers and clients
	 relevant authorities and institutions
	 management and union representatives
	 industrial relations and OHS specialists
	 other maintenance, professional or technical staff
Communication in	may include:
the work area	phone
	Electronic Data Interchange (EDI)
	• fax
	• email
	internet
	radio
	RF systems
	oral, aural or signed communications
Hazards in the	may include exposure to:
work area	chemicals
	dangerous or hazardous substances
	 movements of equipment, goods and materials
Depending on the	company procedures
type of	may include:
organization	enterprise procedures
concerned and the	organizational procedures
local terminology	 established procedures
used, workplace procedures	
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Page 20 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Information/docum	may include:
	-
ents	 workplace procedures and policies
	 operations manuals, job specifications and induction
	documentation
	 goods identification numbers and codes
	 manifests, picking slips, merchandise transfers, stock
	requisitions and bar codes, goods and container
	identification/serial number
	Ethiopian and international codes of practice and regulations
	relevant to workplace activities including mass and loading
	regulations
	Ethiopian and international regulations and codes of practice
	for the handling and transport of dangerous goods and
	hazardous substances
	 manufacturers specifications for equipment
	 supplier and/or client instructions
	 dangerous goods declarations and material safety data
	sheets (where applicable)
	 award, enterprise bargaining agreement, other industrial
	arrangements
	 relevant Ethiopian standards and certification requirements
	 quality assurance procedures
	 emergency procedures
Applicable	
Applicable	may include:
regulations and	 relevant codes and regulations relevant to workplace activities
legislation	Ethiopian and international regulations and codes of practice
	for the handling and transport of dangerous goods and
	hazardous substances
	 license, patent or copyright arrangements
	 water and road use and license arrangements
	 export/import/quarantine/bond requirements
	marine orders
	 relevant federal and/or regional states OHS and
	environmental protection legislation
	 workplace relations regulations
	 workers compensation regulations

Evidence Guide			
Critical aspects of	The evidence required to demonstrate competency in this unit		
Competence	must be relevant to:		
	 Estimate loads for transport or storage 		
	 Estimate load limits of transport and/or storage 		
	Organize load		

Page 21 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Underpinning	Demonstrates knowledge of:
Knowledge and	 Ethiopian and international codes and regulations relevant to
Attitudes	workplace activities
	 Relevant OHS and environmental protection procedures and
	guidelines
	Workplace procedures and policies for the estimation and/or
	calculation of mass, area and volumes of loads and transport and storage facilities including the quantification of dimensions
	 Basic mathematical operations required when estimating and/or calculating mass, area and volumes of loads and
	transport/storage facilities including addition, subtraction, multiplication and division
	 Focus of operation of work systems, equipment, management
	and site operating systems for the transport and/or storage of goods and stock
	 Problems that may occur when estimating and/or calculating
	mass, area and volumes of loads and transport/storage
	facilities and appropriate action that can be taken to resolve
	the problems
	Documentation requirements for the workplace activities
	concerned
Underpinning	Demonstrate skills to:
Skills	 Communicate effectively with others when estimating and/or calculating mass, area and volumes of loads and transport and storage facilities
	Read and interpret instructions, procedures, information and
	labels relevant to the estimation and/or calculation of mass,
	area and volumes of loads and transport and storage facilities
	 Interpret and follow operational instructions and prioritize work
	Complete documentation related to work activities
	 Operate electronic communication equipment to required protocol
	 Work collaboratively with others when estimating and/or
	calculating mass, area and volumes of loads and transport/storage facilities
	Adapt appropriately to cultural differences in the workplace,
	including modes of behavior and interactions with others
	 Promptly report and/or rectify any identified problems that may arise when estimating and/or calculating mass, area and walkings of leads and transport and storage facilities in
	volumes of loads and transport and storage facilities in
	accordance with workplace procedures
	 Monitor work activities in terms of planned schedule

Page 22 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

	 Modify activities depending on differing operational contingencies, risk situations and environments Work systematically with required attention to detail without injury to self or others, or damage to goods or equipment Identify, select and use relevant calculators, computing and office equipment when estimating and/or calculating mass, area and volumes of loads and transport/storage facilities Operate and adapt to differences in equipment in accordance with standard operating procedures Select and use required personal protective equipment conforming to industry and OHS standards
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
	 Observation / Demonstration with Oral Questioning
Context of	Competence may be assessed in the work place or in a simulated
Assessment	work place setting.

Page 23 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Occupational Standard: Freight Transport Logistics Operations Level III		
Unit Title	Prepare Workplace Documents	
Unit Code	EIS FTL3 05 0913	
Unit Descriptor	This unit involves the skills and knowledge required to prepare workplace documents and forms in accordance with workplace requirements and any applicable regulations/codes including planning and preparing a simple workplace document such as a letter or report, and gathering relevant information enabling the completion of a workplace form.	

EI	ements	Performance Criteria
1	Plan workplace document	1.1 Purpose and audience for the document are identified.
		1.2 Appropriate format for the document is established to meet workplace requirements.
		1.3 Relevant information is identified and selected for inclusion in the document.
2	Prepare workplace document	2.1 A draft of the document is prepared in accordance with workplace procedures and conventions for sentence construction, grammar, spelling, style, punctuation and vocabulary that are appropriate for the reader(s).
		2.2 Document is edited and presented in a final version appropriate to the task.
3	Complete workplace forms	3.1 <i>Work</i> related form(s) is interpreted to identify information required for its completion.
		3.2 Required information for completion of form is gathered from relevant sources in accordance with workplace procedures.
		3.3 Form(s) is completed in accordance with workplace policy and procedures and any applicable regulations and codes.

Variable	Range	
Workplaces	may comprise:	
	 large, medium or small worksites 	
Work	may be conducted:	
	 in a range of work environments 	
	 by day or night 	
	may be conducted in:	
	 limited or restricted spaces 	
	exposed conditions	
	 controlled or open environments 	
Customers	may be internal or external	

Page 24 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Documents and	may include:		
forms	 routine written reports on workplace activities, incidents, meeting outcomes, etc. It may also include the gathering of relevant information and the subsequent completion of the various forms and records falling within the occupational responsibility of the person concerned 		
Communication in	may include:		
the work area	 written, oral, aural or signed communications phone 		
	phoneElectronic Data Interchange (EDI)		
	 fax 		
	• email		
	internet		
	radio		
Hazards in the	may include:		
work area	exposure to chemicals		
	exposure to dangerous or hazardous substances		
	 movements of equipment, goods, materials and vehicular traffic 		
Consultative	may involve:		
processes	 other employees and supervisors 		
	 suppliers, customers and clients 		
	 relevant authorities and institutions 		
	management and union representatives industrial relations and OLS appaialists		
	 industrial relations and OHS specialists other maintenance, professional or technical staff 		
Depending on the	may include:		
type of	company procedures		
organization	enterprise procedures		
concerned and the	organizational procedures		
local terminology	established procedures		
used, workplace procedures			
Information/docum	may include:		
ents	goods identification numbers and codes		
	manifests, picking slips, merchandise transfers, stock		
	requisitions and bar codes		
	Ethiopian and international codes of practice and regulations		
	relevant to workplace activities		
	 Ethiopian and international regulations and codes of practice for the handling and transport of dangerous goods and 		
	hazardous substances		
	 operations manuals, job specifications and induction 		
	documentation		
	Ministry of Education Freight Transport Logistics		

Page 25 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013	
----------------	------------------------------------	--	-----------------------------	--

	
	 manufacturers specifications for equipment
	workplace procedures and policies
	 supplier and/or client instructions
	 dangerous goods declarations and material safety data sheets (where applicable)
	 award, enterprise bargaining agreement, other industrial arrangements
	relevant Ethiopian standards and certification requirements
	quality assurance procedures
	emergency procedures
Applicable	may include:
regulations and	 codes and regulations relevant to workplace
legislation	documents/forms being prepared
	Ethiopian and international regulations and codes of practice
	for the handling and transport of dangerous goods and
	hazardous substances (where applicable)
	 license, patent or copyright arrangements
	 water and road use and license arrangements
	 export/import/quarantine/bond requirements
	marine orders
	 relevant federal and/ or regional states OHS and
	environmental protection legislation
	 workplace relations regulations
	workers compensation regulations

Evidence Guide			
Critical aspects of Competence	 The evidence required to demonstrate competency in this unit must be relevant to: Plan workplace document Prepare workplace document Complete workplace forms 		
Underpinning Knowledge and Attitudes	 Ethiopian and the document Relevant OHS guidelines Workplace pro documents/fo Problems that workplace doo can be taken Equipment and 	 Demonstrates knowledge of: Ethiopian and international codes and regulations relevant to the documents and/or forms being prepared Relevant OHS and environmental protection procedures and guidelines Workplace procedures and policies for the completion of documents/forms Problems that may occur when preparing and completing workplace documents and forms and appropriate action that can be taken to resolve the problems Equipment and materials required for the completion of documents and forms and precautions for 	
Page 26 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013

	 Conventions for sentence construction, grammar, spelling, style and punctuation
	Format and layout of various documents and forms used in workplace activities
Underpinning	Demonstrate skills to:
Skills	 Communicate effectively with others when preparing and completing workplace documents and forms
	 Read, write and comprehend simple statements in English Read and interpret instructions, procedures, information and labels relevant to the preparation and completion of workplace documents and forms
	 Interpret and follow operational instructions and prioritize work
	 Complete documentation related to work activities Work collaboratively with others when preparing and completing workplace documents and forms Adapt appropriately to cultural differences in the workplace, including modes of behavior and interactions with others Promptly report and/or rectify any identified problems that may arise when preparing and completing workplace
	 documents and forms in accordance with applicable regulatory requirements and workplace procedures Monitor work activities in terms of planned schedule Modify activities depending on differing operational contingencies, risk situations and environments Apply fatigue management knowledge and techniques Work systematically with required attention to detail Operate and adapt to differences in equipment in accordance
	with standard operating procedures
Resources	Access is required to real or appropriately simulated situations,
Implication	including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	 Interview / Written Test Observation / Demonstration with Oral Questioning
Context of	Competence may be assessed in the work place or in a simulated
Assessment	work place setting.

Page 27 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Occupational Standard: Freight Transport Logistics Operations Level III		
Unit Title	Maintain Freight Records	
Unit Code	EIS FTL3 06 0913	
Unit Descriptor	This unit involves the skills and knowledge required to maintain freight records in accordance with workplace requirements including the recording of all freight receipts and freight dispatch documentation in accordance with workplace procedures and relevant regulatory requirements.	

EI	ements	Performance Criteria	
1	Record freight receipt	1.1 <i>Freight</i> is identified and consignment/cart note details are confirmed.	
		1.2 Documentation is appropriately actioned, following <i>workplace procedures</i> and legislative requirements.	
		1.3 Dangerous goods are identified and appropriate documentation prepared and attached, following workplace procedures and legislative requirements.	
		1.4 Freight information is recorded on workplace freight tracking system.	
		1.5 Freight is directed for loading or storage as indicated by documentation.	
2	Record freight dispatch	2.1 Documentation for freight dispatch is checked, verified and forwarded in accordance with workplace procedures.	
		2.2Loads not cleared due to incorrect documentation are appropriately processed according to workplace procedures.	

Variable	Range		
Freight includes all forms of freight. Some freight	 may involve: special handling and storage requirements, including temperature controlled goods, dangerous goods, explosives and hazardous substances 		
Documentation for freight	form relating to fre cartnotes delivery notect internal docurt special cleara consignment dangerous go	 delivery noted internal documentation used for freight tracking special clearances consignment notes dangerous goods certificates and declarations authorized weighbridge certificates 	
Page 28 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013

Work	may be conducted:		
	• in a range of work environments		
	by day or night		
Customers	may be:		
	internal or external		
Workplaces	may comprise:		
•	• large, medium or small worksites		
Work	may be conducted in:		
	Imited or restricted spaces		
	exposed conditions		
	controlled or open environments		
Freight tracking	includes:		
system	 manual and computer-based tracking systems 		
Hazards in the	may include:		
work area	exposure to chemicals		
	exposure to dangerous or hazardous substances		
	• movements of equipment, goods, materials and vehicular		
	traffic		
Consultative	may involve:		
processes	 other employees and supervisors 		
	 suppliers, customers and clients 		
	drivers and agents		
	 relevant authorities and institutions 		
	 management and union representatives 		
	industrial relations and OHS specialists		
	• other maintenance, professional or technical staff		
Communication in	may include:		
the work area	• phone		
	Electronic Data Interchange (EDI)		
	• fax		
	• email		
	internet		
	RF systems		
	oral, aural or signed communications		
Depending on the	may include:		
type of	 company procedures 		
organization	enterprise procedures		
concerned and the	 organizational procedures 		
local terminology	 established procedures 		
used, Workplace			
procedures			
Personal	may include:		
protective	• gloves		
equipment	safety headwear and footwear		
Page 29 of 103	Ministry of Education Operations Conversion 4 Operations Conversion 2		
1 age 29 01 103	Copyright Ethiopian Occupational Standard September 2013		

	 safety diasses 	
	 safety glasses two-way radios 	
Information/docum	high visibility clothing may include:	
ents	goods identification numbers and codes	
	 manifests, cart notes, delivery notes, special clearances, consignment notes, authorized weighbridge certificates, and special clearances 	
	 internal documentation used for freight tracking 	
	 codes of practice and regulations relevant to the receiving of goods 	
	 Ethiopian and international regulations and codes of practice for the transport of dangerous goods and hazardous substances 	
	 operations manuals, job specifications and induction documentation 	
	 manufacturers specifications for equipment 	
	 workplace procedures and policies 	
	 supplier and/or client instructions 	
	 dangerous goods declarations and material safety data sheets (where applicable) 	
	 award, enterprise bargaining agreement, other industrial arrangements 	
	relevant Ethiopian standards and certification requirements	
	 quality assurance and emergency procedures 	
Applicable	may include:	
regulations and legislation	 relevant codes and regulations for the maintenance of freight records 	
	 Ethiopian and international regulations and codes of practice for the transport of dangerous goods and hazardous substances, including: 	
	 Ethiopian and International Dangerous Goods Codes Ethiopian Marine Orders and the International Maritime Dangerous Goods Code 	
	IATA Dangerous Goods by Air regulations	
	Ethiopian and International Explosives Codes	
	privacy legislation	
	 water and road use and license arrangements 	
	 export/import/quarantine/bond requirements 	
	marine orders	
	 relevant Federal and/or Regional state OHS and 	
	environmental protection legislation	
	 workplace relations regulations 	
	 workers compensation regulations 	
	Freight Transport Logistics	

Page 30 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Evidence Guide		
Critical aspects of Competence	The evidence required to demonstrate competency in this unit must be relevant to:	
	Record freight receiptRecord freight dispatch	
Underpinning Knowledge and Attitudes	 Demonstrates knowledge of: Ethiopian and international codes and regulations relevant to the maintenance of freight records, including the Ethiopian Dangerous Goods Code and relevant bond, quarantine or other legislative requirements Relevant OHS and environmental protection procedures and guidelines Workplace procedures and policies for the international codes and regulations relevant to the maintenance of freight records Focus of operation of work systems, equipment, management and site operating systems for the maintenance of freight records Problems that may occur when maintaining freight records and appropriate action that can be taken to resolve the problems Types of goods and related handling and documentation requirements including dangerous goods and hazardous substances Documentation requirements for the maintenance of freight records including workplace freight tracking system Housekeeping standards procedures required in the workplace Freight transport timetables, yard/terminal facilities, and site layout 	
Underpinning Skills	 Demonstrate skills to: Communicate effectively with others when maintaining freight records Read and interpret instructions, procedures, information and labels relevant to the maintenance of freight records Interpret and follow operational instructions and prioritize work Complete documentation related to the maintenance of freight records Operate electronic communication equipment to required protocol Work collaboratively with others when maintaining freight records Adapt appropriately to cultural differences in the workplace, including modes of behavior and interactions with others 	

Page 31 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

	 Promptly report and/or rectify any identified problems that may arise when maintaining freight records in accordance with regulatory requirements and workplace procedures Apply precautions and required action to minimize, control or eliminate hazards that may exist during the maintenance of freight records Monitor work activities in terms of planned schedule Modify activities depending on differing operational contingencies, risk situations and environments Work systematically with required attention to detail without injury to self or others, or damage to goods or equipment Select and use relevant computer, communication and office equipment when maintaining freight records Operate and adapt to differences in equipment in accordance with standard operating procedures Select and use required personal protective equipment conforming to industry and OHS standards 	
Resources Access is required to real or appropriately simulated situation		
Implication	including work areas, materials and equipment, and to information on workplace practices and OHS practices.	
Methods of	Competence may be assessed through:	
Assessment	Interview / Written Test	
	 Observation / Demonstration with Oral Questioning 	
Context of	Competence may be assessed in the work place or in a simulated	
Assessment	work place setting.	

Page 32 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Occupational Standard: Freight Transport Logistics Operations Level III			
Unit Title	Coordinate Breakdowns and Emergencies		
Unit Code	EIS FTL3 07 0913		
Unit Descriptor	This unit involves the skills and knowledge required to coordinate breakdowns and emergencies, including evaluating the breakdown/emergency situation, consulting with relevant personnel/emergency authorities, coordinating activities at the breakdown/emergency site, and completing all required reports and documentation.		

El	ements	Performance Crit	eria	
1 Evaluate breakdown and/or		1.1 Causes and eff identified and c	ects of <i>breakdown/emergenc</i> y larified.	v situation are
	emergency situation		ergency coordination procedure h workplace policies.	es are applied in
			endered to injured persons with and workplace requirements.	in the limitations
			ed and the nature of risks and h d communicated to the relevant	
		identified as inc hazardous sub	ecautions and action are taken v cluding dangerous goods, explo stances in accordance with the I related procedures.	sives or
2	2 Consult with relevant persons and authorities		es and effects of breakdown/em ordance with workplace proced	0
		2.2 Assistance and cooperation is provided to relevant authorities within legal and workplace limitations.		
			but emergency is obtained and/o h legal and workplace requirem	-
3	Coordinate breakdown and / or		ures are taken to control, warn, s lown/emergency site.	stop or divert
	emergency situation	3.2 Personal secur workplace proc	ity precautions are taken in acc edures.	ordance with
		damage to pers	equested to minimize the possik sons or property, in accordance vant rules and regulations.	
		3.4 Appropriate me of breakdown/e	easures are taken to control and emergency.	I protect the site
	Page 33 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013

	3.5 Traffic at the site of a breakdown or emergency is controlled, if necessary, in accordance with regulatory requirements and workplace procedures.	
4	Complete documentation	4.1 All required documentation and reports on breakdown/emergency are completed in accordance with workplace requirements.

Breakdowns and emergencies may occur in a range of road transport situations, including: • operations conducted at day or night • typical weather conditions • on the open road • on a private road • while at a depot, base or warehouse • while at a client's workplace or work site				
 typical weather conditions on the open road on a private road while at a depot, base or warehouse while at a client's workplace or work site 				
 on the open road on a private road while at a depot, base or warehouse while at a client's workplace or work site 				
 on a private road while at a depot, base or warehouse while at a client's workplace or work site 				
 while at a depot, base or warehouse while at a client's workplace or work site 				
while at a client's workplace or work site				
Type of vehicle may include any commercial transport vehicle				
Type of may include:				
breakdowns/emer • collision				
gencies • spillage of fuel or dangerous load	 spillage of fuel or dangerous load 			
tire blow-outs				
fire or explosion				
engine failure				
broken axle	•			
bogged vehicle				
load shifts				
electrical failure,				
breakdown	breakdown			
overturned vehicle				
accident involving another vehicle				
Emergency may include:	,			
equipment • first aid kit	first aid kit			
5	fire extinguishers			
	 warning signs and indicators 			
mobile phone or radio				
Depending on the may include:				
	procedures			
	evaluating the cause and effects of the breakdown/emergency			
	and first aid if required			
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	y			
Page 34 of 103 Ministry of Education Operations Version				
Copyright Copyright Ethiopian Occupational Standard September	2013			

	1			
	 taking appropriate action to secure the breakdown/emergency situation 			
	 obtaining and recording information about the incident 			
	reporting on breakdown/emergency situation in accordance			
	with regulatory and workplace requirements			
Consultative	may include:			
processes	 workplace personnel and management 			
	 designated breakdown/emergency officers 			
	• Emergency services personnel including ambulance, police,			
	fire services, etc.			
	 union representatives 			
	 industrial relations and OHS specialists 			
	other professional or technical staff			
Depending on the	may include:			
type of	company procedures			
organization	enterprise procedures			
concerned and the	 organizational procedures 			
local terminology	 established procedures 			
used, workplace				
procedures				
Information	 may include: workplace instructions and procedures concerning 			
documents				
	breakdowns and emergencies			
	Federal and/or Regional state license and permit requirements as they relate to breakdowns/emergencies			
	 requirements as they relate to breakdowns/emergencies Federal and/or Regional state road rules 			
	 Federal and/or Regional state road rules vehicle manufacturers instructions, specifications and 			
	 venicle manufacturers instructions, specifications and recommended procedures 			
	 goods/materials identification numbers and codes, including 			
	IMDG markings and HAZCHEM signs			
	 manifests, bar codes, goods and container identification 			
	relevant codes of practice, including the Ethiopian Dangerous			
	Goods Code, the Ethiopian Explosives Code, the Code of			
	Practice for the Safe Transport of Radioactive Substancesworkplace procedures and policies for the handling of			
	dangerous goods, explosives and radioactive and other			
	hazardous substancesvehicle log book or record book (where required)			
	 relevant standards and certification requirements 			
Anglisch	quality assurance procedures			
Applicable	may include:			
procedures and	relevant Federal and/or Regional state roads and traffic			
codes	authority driving regulations and license/permit requirements			
	pertaining to class of vehicle involved			
	Ministry of Education Freight Transport Logistics Version 2			

Page 35 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013	
----------------	------------------------------------	--	-----------------------------	--

•	relevant Federal and/or Regional state road rules
•	relevant Federal and/or Regional state permit regulations and requirements
•	relevant Federal and/or Regional state OHS legislation
•	Ethiopian Dangerous Goods Code
•	Ethiopian Explosives Code
•	relevant Federal and/or Regional state environmental protection legislation
•	Code of Practice for the Safe Transport of Radioactive Substances
•	Federal state legislation covering the safe handling of infectious substances

Evidence Guide	
Critical aspects of Competence	 The evidence required to demonstrate competency in this unit must be relevant to: Evaluate breakdown and/or emergency situation Consult with relevant persons and authorities Coordinate breakdown and/or emergency situation Complete documentation
Underpinning Knowledge and Attitudes	 Demonstrates knowledge of: Relevant road rules, regulations, permit and license requirements of the relevant Federal and/or Regional state road traffic authority Relevant OHS and environmental procedures and regulations Duty of care requirements in a breakdown and/or emergency situation Types of breakdowns and emergencies that can occur when driving a vehicle and appropriate action that can be taken in each case Types of emergency equipment, their purpose, and the procedures to be followed in the event of a breakdown and/or emergency situations and related precautions to control the risks Characteristics of various dangerous goods/explosives/hazardous substances and their implications in breakdown/emergency situations
Underpinning Skills	 Demonstrate skills to: Communicate effectively with others when coordinating a response to a breakdown or emergency Read and comprehend simple statements in English

Page 36 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

	 Read and interpret instructions, procedures, information and signs relevant to the coordination of a response to a breakdown or emergency Identify containers and goods coding, IMDG markings and where applicable emergency information panels Interpret and follow operational instructions and prioritize work Complete documentation related to the coordination of a response to a breakdown or emergency Operate electronic communication equipment to required protocol Work collaboratively with others when coordinating a response to a breakdown or emergency Adapt appropriately to cultural differences in the workplace, including modes of behavior and interactions with others Promptly report and/or rectify any identified problems that may arise when coordinating a response to a breakdown or emergency in accordance with regulatory requirements and workplace procedures Implement contingency plans for unanticipated events that may occur when coordinating a response to a breakdown or emergency Apply precautions and required action to minimize, control or eliminate hazards that may exist during work activities Monitor work activities in terms of planned schedule Modify activities depending on differing operational contingencies, risk situations and environments Control traffic at the site of a breakdown or emergency Work systematically with required attention to detail without injury to self or others, or damage to goods or equipment Operate and adapt to differences in equipment in accordance with standard operating procedures Select and use required personal protective equipment conforming to industry and OHS standards 		
Resources	Access is required to real or appropriately simulated situations,		
Implication	including work areas, materials and equipment, and to information		
Matha	on workplace practices and OHS practices.		
Methods of	Competence may be assessed through:		
Assessment	 Interview / Written Test Observation / Demonstration with Oral, Questioning 		
Context of	 Observation / Demonstration with Oral Questioning Competence may be assessed in the work place or in a simulated 		
Assessment	work place setting.		
	Ministry of Education Freight Transport Logistics Version 2		

Page 37 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Occupational Standard: Freight Transport Logistics Operations Level III			
Unit Title	Deliver and Monitor a Service to Customers		
Unit Code	EIS FTL3 08 0913		
Unit Descriptor	This unit describes the performance outcomes, skills and knowledge required to identify customer needs and monitor service provided to customers.		

Elements Performance Criteria		
1. Identify customer needs	1.1 Appropriate interpersonal skills are used to accurately identify and clarify customer needs and expectations .	
needs	1.2 Customer needs are assessed for urgency to determine priorities for service delivery in accordance with organizational requirements .	
	1.3 <i>Effective communication</i> is used to inform customers about available choices for meeting their needs and assist in the selection of preferred options.	
	1.4 Limitations are identified in addressing customer needs and appropriate assistance is sought from <i>designated individuals</i> .	
2. Deliver a service to	2.1 Prompt service is provided to customers to meet identified needs in accordance with organizational requirements.	
customers	2.2 Appropriate rapport with customers is established and maintained to ensure completion of quality service delivery.	
	2.3 Customer complaints are sensitively and courteously handled in accordance with organizational requirements.	
	2.4 Assistance is provided or responded to customers with <i>specific needs</i> in accordance with organizational requirements.	
	2.5 Available opportunities are identified and used to promote and enhance services and products to customers.	
 Monitor and report on service delivery 	3.1 Customer satisfaction is regularly reviewed with service delivery using <i>verifiable evidence</i> in accordance with organizational requirements.	
	3.2 Opportunities are identified to enhance the quality of service and products, and pursue within organizational requirements.	
	3.3 Procedural aspects of service delivery are monitored for effectiveness and suitability to customer requirements.	
	3.4 Customer feedback is regularly sought and used to improve the provision of products and services.	

Page 38 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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3.5 Evidence of customer satisfaction is incorporated in decisions to modify products or services, ensuring they are within organizational requirements.
3.6 Reports are ensured to be clear, detailed and contain recommendations focused on critical aspects of service delivery.

Variable	Range			
Appropriate interpersonal skills	 may include: listening actively to what the customer is communicating providing an opportunity for the customer to confirm their request questioning to clarify and confirm customer needs seeking feedback from the customer to confirm understanding of needs summarizing and paraphrasing to check understanding of customer message using appropriate body language 			
Customers	may include: • corporate customers • individual members of the organization • individual members of the public • internal or external • other agencies			
Customer needs and expectations	 may include: accuracy of information advice or general information complaints fairness/politeness further information making an appointment prices/value purchasing organization's products and services returning organization's products and services specific information 			
Organizational requirements	 may include: access and equity principles and practice anti-discrimination and related policy defined resource parameters goals, objectives, plans, systems and processes legal and organizational policies, guidelines and requirements OHS policies, procedures and programs payment and delivery options 			
Page 39 of 103	Ministry of Education CopyrightFreight Transport Logistics OperationsVersion 2 September 2013			

	pricing and discount policiesquality and continuous improvement processes and			
	standards			
	 quality assurance and/or procedures manuals 			
	 replacement and refund policy and procedures 			
	who is responsible for products or services			
Effective	may include:			
communication	 giving customers full attention 			
	 maintaining eye contact, except where eye contact may be culturally inappropriate 			
	 speaking clearly and concisely 			
	 using active listening techniques 			
	 using appropriate language and tone of voice 			
	using clear written information/communication			
	 using non-verbal communication e.g. body language, 			
	personal presentation (for face-to-face interactions)			
	 using open and/or closed questions 			
Designated	may include:			
individuals	• colleagues			
	customers			
	line management			
	supervisor			
Customer	may include:			
complaints	 administrative errors such as incorrect invoices or prices 			
	 customer satisfaction with service quality 			
	 damaged goods or goods not delivered 			
	 delivery errors 			
	 product not delivered on time 			
	 service errors 			
	 warehouse or store room errors such as incorrect product 			
	delivered			
Specific needs of	may relate to:			
customers	• age			
	beliefs/values			
	• culture			
	disability			
	• gender			
	• language			
	religious/spiritual observances			
Opportunities to	may include:			
promote and	extending time lines			
enhance services	 packaging procedures 			
and products	procedures for delivery of goods			

Page 40 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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	 returns policy system for recording complaints updating customer service charter
Verifiable evidence	 may include: customer satisfaction questionnaires audit documentation and reports quality assurance data returned goods lapsed customers service calls complaints

Evidence Guide	
Critical aspects of	Evidence of the following is essential:
Competence	 identifying needs and priorities of customers
	 distinguishing between different levels of customer satisfaction
	 treating customers with courtesy and respect
	 responding to and reporting on, customer feedback
	 knowledge of organizational policy and procedures for customer service
Underpinning	Demonstrates knowledge of:
Knowledge and Attitudes	 key provisions of relevant legislation from all levels of government that may affect aspects of business operations, such as:
	anti-discrimination legislation
	ethical principles
	codes of practice
	privacy laws
	financial legislation
	Occupational Health and Safety (OHS)
	 organizational policy and procedures for customer service including handling customer complaints
	 service standards and best practice models
	public relations and product promotion
	 techniques for dealing with customers, including customers with specific needs
Underpinning	Demonstrate skills of:
Skills	 literacy skills to read and understand a variety of texts; to prepare general information and papers according to target audience; and to edit and proofread texts to ensure clarity of meaning and accuracy of grammar and punctuation
	 technology skills to select and use technology appropriate to a task

Page 41 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013	
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	 communication skills to monitor and advise on customer service strategies problem-solving skills to deal with customer enquiries or complaints analytical skills to identify trends and positions of products and services
Resources	Access is required to real or appropriately simulated situations,
Implication	including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of	Competence may be assessed in the work place or in a simulated
Assessment	work place setting.

Page 42 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Occupational Star	ndard: Freight Transport Logistics Operations Level III	
Unit Title	Organize Receivable/ Dispatch Operations	
Unit Code	EIS FTL3 09 0913	
Unit Descriptor	This unit involves the skills and knowledge required to plan and organizes receivable/dispatch operations; organize the vehicles and receivable/dispatch of the route; analyze orders to identify work requirements to fill order; follow workplace order documentation processes and complete all required documentation and records in accordance with workplace requirements.	
Elements	Performance Criteria	
 Plan and organize receivable/ dispatch 	1.1 Knowledge of the route characteristics and workplace procedures are applied to the analysis of the operation.1.2 Resources including manual handling equipment, employee	
operations	competencies, and transit areas and passengers management are identified.	
	1.3 Deadlines are scheduled to meet <i>order requirements</i> .	
	1.4 Work processes are planned to meet deadlines.	
2. Analyze order to identify work	2.1 Order request documentation is interpreted.	
requirements to fill order	2.2 Services in order are noted and workplace location(s) are identified.	
	2.3 Workplace and service knowledge is used to organize documentation.	
	2.4 Required schedules for order movement are identified and noted where required.	
	2.5 Special aspects of the order such as dangerous/ <i>hazardous</i> routes or temperature conditions are identified and information on required documentation procedures and relevant regulatory requirements is identified, accessed and interpreted.	
3 Follow workplace order	3.1 Workplace procedures for documentation of an order are identified.	
documentation processes	3.2 Order is checked against schedule and order form.	
4. Complete documentation	4.1 Documentation and records regarding receivable/dispatch operations are completed and filed/dispatched in accordance with <i>workplace procedures</i> and relevant regulatory requirements.	
Page 43 of 103	Ministry of Education CopyrightFreight Transport Logistics OperationsVersion 2 September 2013	

4.2 Special transportation requirements are identified and conveyed to appropriate personnel.
4.3 Where applicable, all required documentation requirements for passengers and goods/ materials are completed in accordance with the relevant regulations and codes.

Special order requirements May include: • pricing • special packing • special categories of stock Hazards in the work area May include exposure to: • dangerous or hazardous substances • dangerous or hazardous substances • movements of equipment, goods and materials • oil or water on floor • a fire or explosion • damaged packaging or pallets • debris on floor • faulty racking • poorly stacked pallets • faulty equipment Workplace procedures May include: • company procedures • enterprise procedures • organizational procedures • established procedures • established procedures • established procedures • established procedures • organizational procedures • established procedures • organizational procedures • established procedures • established procedures • organizational procedures • organizational procedures • established procedures • organizational procedur	Variable	Range	
• special packing • special categories of stock Hazards in the work area May include exposure to: • chemicals • dangerous or hazardous substances • movements of equipment, goods and materials • oil or water on floor • a fire or explosion • damaged packaging or pallets • debris on floor • faulty racking • poorly stacked pallets • enterprise procedures • enterprise procedures • established procedures • established procedures • established procedures • enterprise procedures • enterprise procedures • enterprise procedures • established procedures • enterprise proc	Special order	May include:	
• specific size of carton • special categories of stock Hazards in the work area May include exposure to: • chemicals • dangerous or hazardous substances • movements of equipment, goods and materials • oil or water on floor • a fire or explosion • damaged packaging or pallets • debris on floor • faulty racking • poorly stacked pallets • faulty equipment Workplace procedures • Company procedures • established procedures • organizational procedures • established procedures • established procedures • established procedures • organizational procedures • organizational procedures • established procedures • established procedures • established procedures • organizational procedures • organizational procedures • established procedures • established procedures	requirements	pricing	
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Hazards in the work area May include exposure to: chemicals dangerous or hazardous substances movements of equipment, goods and materials oil or water on floor a fire or explosion damaged packaging or pallets debris on floor faulty racking poorly stacked pallets faulty racking poorly stacked pallets faulty equipment Workplace May include: company procedures enterprise procedures organizational procedures established procedures organizational procedures established procedures organizational procedures established procedures organizational procedures enterprise procedures <		specific size of carton	
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Page 44 of 103 faulty racking poorly stacked pallets faulty equipment Workplace procedures May include: organizational procedures enterprise procedures organizational procedures established procedures established procedures established procedures goods or hazardous substances Problems that may occur when receiving/ dispatching an order May include: wrong stock is dispatched wrong carton for order incorrect location damaged/ wrong stock no stock at location incorrect quantity failing to meet a special order requirements damaged pallets or packaging error in paperwork poorly stacked stock 		 damaged packaging or pallets 	
Page 44 of 103 poorly stacked pallets faulty equipment May include: company procedures enterprise procedures organizational procedures established procedures established procedures May involve special handling, location, storage and/or packaging requirements, including temperature controlled goods, dangerous goods or hazardous substances Problems that may occur when receiving/ May include: order wrong stock is dispatched order incorrect location order otamaged/ wrong stock no stock at location incorrect quantity failing to meet a special order requirement failing to meet customers delivery requirements otamaged pallets or packaging error in paperwork poorly stacked stock poorly stacked stock		debris on floor	
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Page 44 of 103 Ministry of Education Copyright Copyrigh			
Page 44 of 103 Ministry of Education Freight Transport Logistics Version 2 September 2013 Operations September 2013			
Page 44 of 103 Version 2 Operations Version 2			
Page 44 of 103 Convright Operations September 2013	Dogo 44 of 400		
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Communication in	May include:
the work area	phone
	 Electronic Data Interchange (EDI)
	 fax
	• email
	internet DE communications
	RF communications
	barcode readers
Dereenel protective	oral, aural or signed communications
Personal protective	May include:
equipment	gloves
	safety headwear and footwear
	safety glasses
	two-way radios
	high visibility clothing
Consultative	May involve:
processes	workplace personnel
	supervisors and managers
	customers/clients
	drivers and agents
	contractors
	official representatives
	 other employees and supervisors
	 suppliers, customers and clients
	drivers and agents
	 relevant authorities and institutions
	 management and union representatives
	 industrial relations and OHS specialists
	 other maintenance, professional or technical staff
Information/	May include:
documents	 goods identification numbers and codes
	 manifests, picking slips, merchandise transfers, stock
	requisitions and bar codes
	 manufacturers specifications for equipment/tools
	 workplace procedures and policies
	 supplier and/or client instructions
	dangerous goods declarations and material safety data sheets
	(where applicable)
	codes of practice including the National Standards for Manual
	Handling and the Industry Safety Code
	relevant legislation, regulations and related documentation
	award, enterprise bargaining agreement, other industrial
	arrangements
	· · · · · · · · · · · · · · · · · · ·

Page 45 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Applicable regulations and legislation	 relevant Ethiopian standards and certification requirements quality assurance procedures emergency procedures codes of practice and regulations relevant to the receiving of goods Ethiopian and international regulations and codes of practice for the handling and transport of dangerous goods and hazardous substances operations manuals, job specifications and induction documentation May include: relevant codes and regulations pertaining to the organizing of receivable/dispatch operations Ethiopian and international regulations and codes of practice for the handling and transport goods Ethiopian and international regulations and codes of practice for the handling and transport goods Ethiopian and international regulations and codes of practice for the handling and transport of dangerous goods and hazardous substances, including: Ethiopian and international regulations and codes of practice for the handling and transport of dangerous Goods Codes Ethiopian and International Dangerous Goods Codes Ethiopian Dangerous Goods by Air Regulations Ethiopian and international explosives codes marine orders relevant OHS legislation relevant environmental protection legislation license, patent or copyright arrangements water and road use and license arrangements workplace relations regulations May be conducted: in a range of work environments by day or night limited or restricted spaces export/led or open environments
Customers	 controlled or open environments May be: internal or external
Workplaces	May comprise: • large, medium or small worksites
Received/ dispatched goods	May involve special handling and storage requirements, including temperature controlled goods, dangerous goods, explosives and hazardous substances
Page 46 of 103	Ministry of Education CopyrightFreight Transport Logistics OperationsVersion 2 September 2013

Aspects of goods to be checked	May include: correct type
when receiving/ dispatching goods	numbercondition
	quality
	packaging
	labeling
	dangerous goods declarations and marking (where applicable)

Evidence Guide	
Critical Aspects of	The evidence required to demonstrate competence in:
Competence	Plan and organize receivable/ dispatch operations
	Analyze order to identify work requirements to fill order
	 Follow workplace order documentation processes
	Complete documentation
Underpinning	Demonstrate knowledge of:
Knowledge and Attitudes	Regulations relevant to the organizing of receivable/dispatch operations, including the Ethiopian Good Code and Standards and relevant bond, quarantine or other legislative requirements
	Relevant OHS and environmental protection procedures and guidelines
	Workplace procedures and policies for the organizing of receivable/dispatch operations
	 Focus of operation of work systems, equipment, management and site operating systems for the organizing of receivable/ dispatch operations
	 Problems that may occur when organizing receivable/ dispatch operations and appropriate action that can be taken to resolve the problems
	Documentation and record requirements for receivable/ dispatch operations
	 Equipment used during the organization of receivable/dispatch operations and the precautions and procedures that should be followed in its use
	Housekeeping standards procedures required in the workplace
	Site layout and obstacles
Underpinning	Demonstrate skills to:
Skills	Communicate effectively with others when organizing receivable/dispatch operations
	Read and comprehend simple statements
	 Read and interpret instructions, procedures and labels relevant to the organizing of receivable/dispatch operations
L	

Page 47 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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	Complete documentation related to the organizing of	
	receivable/ dispatch operations	
	 Identify relevant stock and goods coding and labeling, 	
	 Work collaboratively with others when organizing 	
	receivable/dispatch operations	
	 Adapt appropriately to cultural differences in the workplace, including modes of behavior and interactions with others 	
	Promptly report and/or rectify any identified problems that may	
	arise when organizing receivable/dispatch operations in accordance with regulatory requirements and workplace procedures	
	Monitor work activities in terms of planned schedule	
	Modify activities depending on differing operational	
	contingencies, risk situations and environments	
	 Work systematically with required attention to detail without injury to self or others, or damage to goods or equipment Operate and adapt to differences in equipment in accordance 	
	with standard operating procedures	
	 Select and use required personal protective equipment conforming to industry and OHS standards 	
	Select and use relevant equipment and communications	
	technology when organizing receivable/dispatch operations	
	Estimate the size, shape and special requirements of goods	
Resources	and loads Access is required to real or appropriately simulated situations,	
Implication		
	including work areas, materials and equipment, and to	
Methods of	nformation on workplace practices and OHS practices.	
Assessment	 Interview / Written Test 	
7.000001110111	 Observation / Demonstration with Oral Questioning 	
Context of	Competence may be assessed in the work place or in a	
Assessment	simulated work place setting.	
739239116111	Simulated work place setting.	

Page 48 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Occupational Standard: Freight Transport Logistics Operations Level III		
Unit Title	Organize Freight Invoicing and Payment	
Unit Code	EIS FTL3 10 0913	
Unit Descriptor	This unit involves the skills and knowledge required to organize freight invoicing and payment, including preparing invoices, coordinating documentation, and processing payments	

Elements		Performance Criteria
1	Prepare invoices	1.1 Purchase order or documentation regarding request for invoice is registered, validated and filed appropriately.
		1.2 Payment method, timing and, where required, currency and exchange rates are noted on the documentation.
		1.3 Invoice documents which commit the business to providing goods and services are registered and sourced.
		1.4 An invoice is raised listing items in a full, clear, legible and unambiguous description.
		1.5 Invoice original is checked and authorized by a signatory at an appropriate level.
		1.6 Required documentation is forwarded to business or organization requesting invoice.
		1.7 Invoice details are recorded and filed in accordance with workplace policy.
2	Coordinate documentation	2.1 Chart of accounts is checked at the end of the agreed period to verify payment or outstanding debt(s) against invoice(s) raised.
		2.2 Debtor's ledger is produced from balance sheet.
		2.3 Follow-up contacts of any outstanding account(s) are made according to workplace policy.
		2.4 Monthly statements are cross-checked at required intervals.
		2.5 Reminder notices are forwarded to customers in accordance with workplace policy.
3	Process payments	3.1 Workplace policy and any particular contractual requirements are followed when making payments.
		3.2 Records of payments and any required government returns are completed and filed.
		3.3 Payments received are registered.
		3.4 Receipts are attached to payments with any corresponding documents and filed appropriately.

Page 49 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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3.5 Receipts are forwarded to customers.
3.6 Files are retained according to archival regulations for audit purposes.

Variable	Range
The workplace environment may involve twenty-four hour operation and	 may include: single and multi-site locations large, medium or small companies
Services, products, risks, work systems and requirements	 may potentially : vary across different sections of the workplace
Operations	involve:internal and external customer contact and coordination
Invoices	 may be: raised manually (typed/written) or computer-generated by authorized personnel
Transactions	may be:in Ethiopian or foreign currency
Consultative processes	 may involve: other employees and supervisors customers and suppliers management and union representatives industrial relations and OHS specialists other professional or technical staff, contractors and maintenance personnel
Communications systems	may involve: • telephone • fax • email • Electronic Data transfer of Information (EDI) and mail
Depending on the type of organization concerned and the local terminology used, workplace plans/procedures	 may include: company plans/procedures enterprise plans/procedures organizational plans/procedures established plans/procedures
Information/docum entation	 may include: procedures for the organization of freight invoicing and payment workplace records of invoices and payments

Page 50 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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	 customer/client instructions and assessed requirements legislation, regulations and related documentation relevant to business operations regulations and policies relating to minimizing risks to the environment and ensuring compliance with OHS requirements invoices and receipts relevant agreements, codes of practice including the National Standards for Services and Operations manufacturers/suppliers specifications, advice, recommended procedures, policies and instructions workplace financial procedures and processes workplace guidelines on appropriate workplace language and communication strategies and interpretation of relevant information quality assurance procedures
Applicable regulations and legislation	 may include: relevant regulations, standards and codes of practice taxation and trading regulations relevant to business operations relevant Ethiopian and Federal and/or Regional state OHS legislation equal employment legislation and related policies environmental protection regulations hazardous substances and dangerous goods codes relevant Ethiopian standards and certification requirements license, patent or copyright arrangements

Evidence Guide			
Critical aspects of Competence	The evidence required to:Prepare invoices		
	Coordinate do	ocumentation and Process paym	nents
Underpinning	Demonstrates kno	wledge of:	
Knowledge and	0	llatory and code requirements	
Attitudes	 Relevant OHS and environmental protection policies and procedures 		
	 Workplace protocols and procedures for the organization of freight invoicing and payment 		
	 Relevant workplace business management policies and practices, including requirements for accounts, payments and record keeping 		
	Legal and commercial requirements for the work		
	 Focus of operation of financial systems, resources, management and workplace operating systems 		
Page 51 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013

	 Resource availability including the processing capacity of equipment and software systems for planning activities Typical problems that can occur when organizing freight invoicing and payment and related appropriate action that can be taken
Underpinning	Demonstrate skills to:
Underpinning Skills	 Communicate and negotiate effectively with others when organizing freight invoicing and payment Read and interpret instructions, procedures and information relevant to the organization of freight invoicing and payment Interpret and follow operational instructions and prioritize work Complete documentation related to the organization of freight invoicing and payment Operate electronic communication equipment to required protocol Work collaboratively with others when organizing freight invoicing and payment Adapt appropriately to cultural differences in the workplace, including modes of behavior and interactions with others Promptly report and/or rectify any identified problems errors that may occur when organizing freight invoicing and payment in accordance with regulatory requirements and workplace procedures
	 Implement contingency plans for unanticipated situations that may arise when organizing freight invoicing and payment Monitor work activities in terms of planned schedule Modify activities depending on differing operational contingencies, risk situations and environments Work systematically with required attention to detail Process invoices and payments Select and appropriately apply technology, information systems and procedures to complete workplace tasks
	 Adapt to differences in equipment in accordance with standard aparating procedures
Descuração	standard operating procedures
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of	Competence may be assessed in the work place or in a simulated
Assessment	work place setting.

Page 52 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Occupational Stan	Occupational Standard: Freight Transport Logistics Operations Level III	
Unit Title	Identify and Label Explosives and Dangerous Goods	
Unit Code	EIS FTL3 11 0913	
Unit Descriptor	This unit involves the skills and knowledge required to identify and label explosives and dangerous goods, including assessing explosives/dangerous goods; handling explosives/dangerous goods in accordance with regulatory requirements; labeling explosives/dangerous goods in accordance with regulatory requirements; and complying with all required documentation.	

El	ements	Performance Crite	eria	
1	Assess explosives / dan gerous goods		d for explosives/dangerous goo the relevant codes and goverr	
		labels, DG decla workplace proc ensure compliar	ives/dangerous goods are iden arations and pleading in accord cedures, and all required action nce with relevant government re Explosives Codes as applicable	lance with is taken to egulations and
		1.3 Hazards posed Safety Data She	by load are identified from labe eets (MSDS).	ls and Material
2	Handle explosives / dan gerous goods	loaded/unloaded	osives/dangerous goods are l d in accordance with regulatory Load Restraint Guide, and em	requirements,
		handling explosi	r sonal protective equipment is ives/dangerous goods in accord y risk and MSDS information.	
		0	erent types of load takes into ac ds posed by the explosives/dan	
			toring explosives/dangerous go cedures are followed according isk information.	
3	Label explosives / dan gerous goods	subsidiary risk ir	ntainers are labeled with the clan n accordance with current Explosives Codes as applicable	
		3.2A dangerous go other shipping d	ods declaration is included with locuments.	n manifest and
		placarded in acc	g explosives and/or dangerous cordance with current EDG/Eth es as applicable.	•
	Page 53 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013

4 Complete documentation	4.1 All required transport documents are completed in accordance with current EDG/Ethiopian Explosives Codes as applicable.
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Variable	Range
Workplaces	may comprise:
	 large, medium or small worksites
Identified	may:
explosives/danger	 require special precautions for handling and storage
ous goods	
Personal	may include:
protective	• gloves
equipment	 safety headwear and footwear
	 safety glasses
	 two-way radios
	high visibility clothing
Customers	may be:
-	internal or external
Operations	may be conducted:
	 in a range of work environments and weather conditions
	 by day or night
Work	may be conducted in:
	 restricted spaces
	exposed conditions
	 controlled or open environments
	 a workplace, warehouse or depot
	 in a vehicle on the road
	at a client's workplace
Classes of	are:
dangerous goods	 as defined in the respective Ethiopian codes
and explosives	
Standard marking	is:
and signage for	 as required in the respective Ethiopian codes
identified	
explosives and	
dangerous goods Personnel in the	may include:
work area	workplace personnel
work area	 site visitors
	 site visitors contractors
	 official representatives
Communication in	• official representatives may include:
the work area	phone
	•
	electronic data interchange

Page 54 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Depending on the type of organization concerned and the local terminology used, workplace procedures	 fax email internet radio oral, aural or signed communications may include: company procedures enterprise procedures organizational procedures established procedures
Information/docum ents	 may include: goods identification numbers, codes, markings and signs codes of practice including the Ethiopian/International Dangerous Goods Codes and the Ethiopian/International Explosives Codes manifests, bar codes, goods and container identification manufacturers specifications for equipment/tools workplace procedures and policies for the loading and unloading of vehicles supplier and/or client instructions material safety data sheets award, enterprise bargaining agreement, other industrial arrangements standards and certification requirements quality assurance procedures emergency procedures
Applicable regulations and legislation	 may include: current Ethiopian and international regulations and codes of practice for the handling and transport of dangerous goods and hazardous substances, including: Ethiopian and International Dangerous Goods Codes Ethiopian Marine Orders and the International Maritime Dangerous Goods Code IATA Dangerous Goods by Air regulations Ethiopian and International Explosives Codes relevant Federal and/or Regional state environmental protection legislation equal opportunity legislations equal employment and affirmative action legislation relevant Federal and/or Regional state OHS legislation

Page 55 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Evidence Guide	
Critical aspects of Competence	 The evidence required to demonstrate competency in this unit must be relevant to and satisfy all of the requirements of the elements and performance criteria of this unit and include demonstration of: identifying explosives and dangerous goods from labels in accordance with regulatory requirements and practices handling explosives and dangerous goods according to regulatory requirements, codes, National Load Restraint Guide and employer policy as appropriate locating, interpreting and applying relevant codes and regulations indentifying the hazards from labels of explosives and dangerous goods identifying the personal protective equipment required when handling explosives and dangerous goods maintaining workplace records for the explosives and dangerous goods meintaining workplace records for the explosives and dangerous goods
Attitudes	 Relevant Federal and/or Regional state regulations and codes pertaining to the identification and labeling of explosives and dangerous goods including the current EDG and Ethiopian Explosives Codes OHS procedures and guidelines concerning the lifting and movement of loads Risks and hazards when loading, unloading and handling explosives and dangerous goods, and related precautions to control the risk Workplace procedures and policies for the identification and labeling of explosives and dangerous goods Characteristics of explosives and dangerous goods Characteristics of explosives and dangerous goods Site layout and obstacles Housekeeping standards procedures required in the workplace
Underpinning Skills	 Demonstrate skills to: Communicate effectively with others when loading, unloading and handling explosives and dangerous goods Read and interpret instructions, procedures, information and signs relevant to the loading, unloading and handling of explosives and dangerous goods

Page 56 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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	 Interpret material safety data sheets, containers and goods coding, markings and other information describing explosives and dangerous goods including, where applicable, emergency information panels for the mode of transport/storage selected Interpret and follow operational instructions and prioritize work Complete documentation related to the loading, unloading and handling of explosives and dangerous goods Correctly mark/label explosives and dangerous goods Operate electronic communication equipment to required protocol Work collaboratively with others when loading, unloading and handling explosives and dangerous goods Adapt appropriately to cultural differences in the workplace, including modes of behavior and interactions with others Promptly report and/or rectify any identified problems that may occur when loading, unloading and handling explosives and dangerous goods Implement contingency plans for unexpected events that may arise when loading, unloading and handling explosives and dangerous goods Apply precautions and required action to minimize, control or eliminate hazards that may exist during the loading, unloading, unloading and handling explosives and dangerous goods Apply precautions and required action to minimize, control or eliminate hazards that may exist during the loading, unloading and handling explosives and dangerous goods Monitor work activities in terms of planned schedule Modify activities depending on differing operational contingencies, risk situations and environments
	 Apply precautions and required action to minimize, control or eliminate hazards that may exist during the loading, unloading and handling of explosives and dangerous goods Monitor work activities in terms of planned schedule Modify activities depending on differing operational
	 injury to self or others, or damage to goods or equipment Operate and adapt to differences in equipment in accordance with standard operating procedures Select and use required personal protective equipment conforming to industry and OHS standards
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	 Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning

Page 57 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Occupational Star	Occupational Standard: Freight Transport Logistics Operations Level III	
Unit Title	Organize Transport of Freight or Goods	
Unit Code	EIS FTL3 12 0913	
Unit Descriptor	This unit involves the skills and knowledge required to organize the transport of freight or goods, including planning the transport operations, confirming customer requirements organizing the transport of the freight, completing the required documentation, finalizing the organizational process and communicating with shipping agents and authorities.	

Element	Performance Criteria
 Plan transport operations 	1.1 Knowledge of product to be freighted and workplace procedures are applied to the analysis of the transportation process.
	1.2 Domestic and international regulations, codes and procedures for the transport of freight are identified.
	1.3 Resources including manual handling equipment, employees competencies, storage areas, goods management equipment and transportation equipment are identified to match the task.
	1.4 Work processes are planned to meet agreed timelines.
	1.5 Types of transportation required for the <i>freight or goods</i> are identified to match customer requirements, freight type and delivery time.
	1.6 Multiple transport modes are identified where applicable.
	 Goods transfer methods between modes of transport are selected where appropriate.
2. Confirm customer requirements	2.1 Customer requirements for the movement of cargo in terms of the nature of goods, the countries of origin and destination, the timescales for collection and delivery and the estimated budget for the transaction are confirmed.
	2.2 Customer priorities for the shipment are confirmed.
	2.3 Decisions on possible routes, taking into account known variables, are undertaken.
3. Organize the transport of	3.1 Employees, equipment and temporary storage areas (if required) are allocated and supervised.
freight	3.2 Freight is secured ensuring no damage to contents.
Page 58 of 103	Ministry of Education Freight Transport Logistics Version 2

Page 58 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013	
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	3.3 Handling methods suitable to the goods and transport method are selected.
	3.4 Individuals are informed of work requirements and timelines.
	3.5 Work processes are monitored to ensure that resources, both human and equipment, are maintained at productive levels and according to workplace and OHS requirements.
	3.6 Discrepancies in freight are noted and action undertaken in accordance with workplace procedures.
4. Complete organizational	4.1 Monitoring processes to track the movement of freight are implemented
process	4.2 Reporting requirements are communicated to appropriate personnel
	4.3 Workplace documents and records are checked for completion and are filed/stored in accordance with workplace procedures
5. Communicate with shipping	5.1 Freight documentation is checked for accuracy and forwarded as appropriate to shipping agents and authorities
agents and authorities	5.2 Confirmation of dispatch of freight from international carrier is obtained
	5.3 Arrival of cargo at port of entry is confirmed
	5.4 Acceptance of freight documentation is confirmed
	5.5 Payments are authorized
	5.6 Cargo is on-forwarded from point of entry, where required
	5.7 Customer is advised that freight has been forwarded to point of destination

Variable	Range	
Organization of	• goods	
the transport of	equipment	
freight/goods may	materials	
include movement	vehicles	
of:		
Customers may	internal or external	
be:		
Operations may	 by day or night 	
be conducted:		
Freight/goods to	 dangerous, hazardous, perishable, fragile, packaged goods 	
be transported	in liquid or solid form	
may include:		
Storage areas	may be existing, temporary or permanent	
	Freight Transport Logistics	

Page 59 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Transport modes	road, air, rail, sea or combinations
may include:	
Information	 type, capacity and compatibility of freight/goods
needed to	 agreed delivery times and routing schedules
facilitate the	pick-up and drop-off points
organization of the transport of	specified mode of transport
freight/goods may	agreed cost structure
include:	
Requirements for	site restrictions and procedures
work may include:	 use of safety and personal protective equipment
	communications equipment
	 specialized lifting and/or handling equipment
	 incident/accident breakdown procedures
	authorities and permits
	hours of operations
	noise restrictions
	 additional gear and equipment
	 standards and guidelines for manual handling
Hazards may	hazardous or dangerous materials
include:	 contamination of, or from, materials being handled
	 noise, light, energy sources
	 stationary and moving machinery, parts or components
	dust/vapors
	 spills, leakages, ruptures
_	service lines
Consultative	 other employees and supervisors
processes may	 suppliers, potential customers and clients
involve:	 relevant authorities and institutions
	 management and union representatives
	 industrial relations and OHS specialists
	other maintenance, professional or technical staff
workplace	company procedures
procedures may	enterprise procedures
include:	organizational procedures
	established procedures
Information/docu	 international codes of practice and regulations relevant to the transport of freight
ments may include:	transport of freight
	 operations manuals, job specifications and procedures and induction documentation
	 international regulations and codes of practice for the handling
	and transport of dangerous goods and hazardous substances
	 competency standards and training materials

Page 60 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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	 manufacturers/client specifications, instructions workplace operating procedures and policies supplier and/or client instructions International standards, criteria and certification requirements communications technology equipment, oral, aural or signed communications quality assurance and emergency procedures
Applicable procedures and codes may include:	 relevant regulations for the import and export of cargo international regulations and codes of practice for the handling and transport of dangerous goods and hazardous substances, including: International Dangerous Goods Codes IATA Dangerous Goods by Air regulations International Explosives Codes international standards and certification requirements international transport regulations, codes and procedures relevant state/territory OHS legislation relevant state/territory environmental protection legislation

Evidence Guide			
Critical aspects of	Demonstrate knowl	edge and skills to:	
Competence	Plan transport o	perations	
	Confirm custom	er requirements	
	Organize the tra	Insport of freight	
	Complete organ	izational process	
	Communicate w	ith shipping agents and authorit	ties
Underpinning	Demonstrate knowl	edge of:	
Knowledge and Attitudes		ce and legislative requirements i the transport of freight and good	
	Relevant OHS a	and environmental procedures a	nd regulations
	Procedures for t and dimensions	the calculation/estimation of wei	ght, volumes
		the identification and evaluation ate the transport of freight	of information
	 Procedures for a and options 	assessing storage and transport	t requirements
		electing transport/storage equip	ment and
		organizing any required permits	
		coordinating the transfer and sto	
	including multi-n	nodal transport	
	Procedures for t	the completion of transport docu	Imentation
		nay occur when organizing the t	
	freight and good	is and appropriate action that ca	an be taken
Page 61 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013

 Sources of information and documentation needed when organizing the transport of freight and goods Customer service policies and procedures Demonstrate skills to: Communicate effectively with others when organizing the transport of freight and goods Read and interpret instructions, procedures and labels relevant to the organization of the transport of freight and goods Interpret and follow operational instructions and priorities work Complete documentation related to the organization of the transport of freight and goods Work collaboratively with others when organizing the transport of freight and goods Establish effective working relationships with colleagues and clients Plan own work including prioritization of work activities, predicting consequences and identifying improvements Adapt appropriately to cultural differences in the workplace, including modes of behavior and interactions with others Promptly report and/or rectify any identified problems that may arise during the organization of the transport of freight and goods in accordance with regulatory requirements and workplace procedures Apply precautions and required action to minimize, control or eliminate hazards that may exist during work activities Monitor work activities in terms of planned schedule Modify activities depending on differing operational contingencies, risk situations and environments Work systematically with required attention to detail without injury to self or others, or damage to goods or equipment Select and use communication, computers and systems required for the organization of the transport of freight and goods Operate and adapt to differences in equipment in accordance with standard operating procedures. Methods of Competence may be assessed through: 		
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Context of Competence may be assessed in the work place or in a simulated	Assessment	
	Context of	
Assessment work place setting.		
	Assessment	work place setting.

Page 62 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Occupational Standard: Freight Transport Logistics Operations Level III	
Unit Title	Undertake Rigger/Dogger and Driver Communication
Unit Code	EIS FTL3 13 0913
Unit Descriptor	This unit involves the skills and knowledge required to enable effective communication between riggers/doggers and drivers during a lift including establishing an agreed communications system and trialing and configuring communication arrangements in accordance with regulatory requirements and codes of practice.

El	ements	Performance Criteria
1	1 Establishing agreed communications	1.1 Forms of signals/communication conforming to Ethiopian Standards and codes of practice are identified.
	system	1.2 Methods of communication to be used in crane operations are agreed with relevant personnel.
2	Trial and configure communications	2.1 Communications are trialed and adjusted and/or confirmed as required to ensure a safe and effective lift.
	communications	2.2Communications equipment is checked for correct operation and configured in line with legislative and workplace requirements.
		2.3Defective equipment is tagged, rejected and reported to authorize personnel for corrective action.
		2.4 Signals/communications are given both within sight and out of sight of crane operator.
3	3 Use communication methods during a lift	3.1 Communication methods and systems are used during a lift in accordance with regulatory requirements, manufacturer's instructions and workplace procedures.
	a iiit	3.2 Problems identified during communications are reported and immediate action initiated in accordance with <i>workplace procedures</i> and regulatory requirements.

Variable	Range	Range	
Signals/communica	include signals for	r:	
tion conforming to	 stop 		
Ethiopian	raise		
Standards and	lower		
codes of practice	 slew-left or ri 	ght	
	 luff-boom up 	and down	
	extend and relationships		
Workplace	may include:		
procedures	 company pro 	ocedures	
Page 63 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013

	enterprise procedures
	 organizational procedures
	 established procedures
	site procedures
Operations	may be conducted:
	 by day or night
	 in a variety of weather conditions
Environment of:	may include movement
	equipment
	• goods
	materials
	vehicular traffic
Customers	may be internal or external
Mobile crane	may be any slewing and non-slewing crane and may be involved
	in work in a range of industry sectors including:
	construction and demolition
	manufacturing
	waterfront
	• mining
	 primary industry
	 utilities (electricity, gas, water
	 arboricultural
	swimming pool
	quarrying
Methods used to	may include:
signal movement of	verbal
the load	 hand signals in accordance with standards and codes of
	practice
	 whistles/hooters in accordance with standards and codes of
	practice
	 two-way radios/telephones in accordance with standards and
	codes of practice
	 light signals in accordance with standards and codes of
	practice
Consultative	may involve:
processes	driver/rigger
proceede	 other employees and supervisors
	 other professional or technical staff
Hazards	may include:
11020105	,
	power lines
	 noise, light, energy sources overhead service lines
	 surrounding buildings, structures, facilities

Page 64 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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	 underground services obstructions uneven or unstable ground and recently filled trenches
	 stationary and moving machinery and equipment
	 hazardous or dangerous materials
	 traffic hazards and congestion
	other vehicles and personnel
Hazard management	is consistent with the principle of hierarchy of control with elimination, substitution, isolation and engineering control measures being selected before safe working practices and
	personal protective equipment
Personal protective	may include:
equipment	gloves
	 safety headwear and footwear
	 sunscreen, sunglasses and safety glasses
	 two-way radios
	high visibility clothing
Requirements for	may include:
access and/or lift	 a range of mobile cranes
	 site restrictions and procedures
	 authorities and permits
	 hours of operation
	induction
	 slings, chains, nets, brackets and other specialized lifting
	equipment
	noise restrictions
	 personal protective equipment
	support trucks
	 additional gear and equipment
	communications equipment
Documentation/rec	may include:
ords	site plans
	Safe Working Load (SWL) and Working Load Limit (WLL)
	 operations manuals
	 induction documentation
	 competency standards and training materials
	 job specifications and procedures
	 manufacturers specifications
	 workplace operating procedures and policies
	 supplier and/or client instructions
	 communications technology equipment, oral, aural or signed communications
	 personal and work area work procedures and practices

Page 65 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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	 conditions of service, legislation and industrial agreements including: workplace agreements and awards occupational health& safety procedures standards and certification requirements quality assurance and emergency procedures
Applicable procedures and codes	 may include: relevant Federal and/or Regional state regulations and license/permit requirements pertaining to mobile crane operations including dogging and rigging requirements relevant Ethiopian Standards and certification requirements relevant Federal and/or Regional state road rules relevant Federal and/or Regional state OHS legislation relevant Federal and/or Regional state fatigue management regulations relevant Federal and/or Regional state environmental protection legislation

Evidence Guide	
Critical aspects of Competence	 The evidence required to demonstrate competency in this unit must be relevant to: Establishing agreed communications system Trial and configure communications Use communication methods during a lift
Underpinning Knowledge and Attitudes	 Demonstrate knowledge of: Relevant road rules, regulations, permit and license requirements pertaining to mobile crane operation Relevant OHS and environmental procedures and regulations Mobile crane applications, capacities, configurations, safety hazards and control mechanisms Risks and hazards involved in mobile crane operation and associated action that can be taken to eliminate or minimize the risk Workplace procedures and statutory regulations concerning the communications between a rigger/dogger and a mobile crane driver before and during a lift Problems that may occur in communications during a lift and associated action that can be taken to address the problems concerned Methods used to signal movement of the load during a lift Communication systems used during a lift
Underpinning Skills	 Demonstrate skills to: Communicate effectively with others when conducting a lift

Page 66 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Resources	 Read and interpret instructions, procedures, regulations, information and signals relevant to communication between the rigger or dogger and the crane driver Interpret and follow operational instructions and prioritize work Operate electronic communication equipment to required protocol Work collaboratively with others when conducting a lift Adapt appropriately to cultural differences in the workplace, including modes of behavior and interactions with others Promptly report and/or rectify any identified problems that may arise in the course of communication between a crane driver and the rigger or dogger in accordance with regulatory requirements and workplace procedures Implement contingency plans for unanticipated situations that may occur in the course of communication between a crane driver and the rigger or dogger Apply precautions and required action to minimize, control or eliminate hazards that may exist in the course of communication between a crane driver and the rigger or dogger Plan own work including predicting consequences and identifying improvements Monitor work activities in terms of planned schedule Modify activities depending on differing operational contingencies, risk situations and environments Work systematically with required attention to detail without injury to self or others, or damage to goods or equipment Prioritize and multi-task work Identify and correctly use equipment, processes and procedures Operate and adapt to differences in equipment in accordance with standard operating procedures Select and use required personal protective equipment conforming to industry and OHS standards Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to
	information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of	Competence may be assessed in the work place or in a
Assessment	simulated work place setting.
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Page 67 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Occupational Standard: Public Transport Service Support Works Level III		
Unit Title	Maintain Transport Business Image	
Unit Code	EIS FTL3 14 0913	
Unit Descriptor	This unit of competence covers the competence required to maintain staff dress and grooming standards, maintain the physical appearance of the workplace, implement waste disposal processes, and promote business and services.	

Elements	Performance Criteria
 Maintain physical appearance of the workplace 	1.1 Cleanliness and tidiness of the workplace is maintained in accordance with industry and/or enterprise standards of Occupational Health and Safety (OHS).
	 1.2 Workplace is free of rubbish and waste in accordance with industry, OHS and enterprise requirements.
	 Standards of cleanliness are communicated to staff in accordance with enterprise procedures.
	 1.4 Customer reception area is maintained to enterprise standards.
	1.5 Defined areas for specific tasks are created and maintained to enterprise requirements.
	 Facilities and equipment maintenance is planned and regularly carried out.
	 Enterprise image and signage is displayed consistently throughout the organization.
2. Maintain enterprise dress and grooming	2.1 Expectations regarding dress and grooming are communicated to staff on a regular basis.
standards	2.2 Standards are updated as needs arise according to enterprise requirements.
	2.3 Dress and grooming of staff are monitored to ensure standards are met.
	2.4 Breaches of standards are identified and corrected.
 Implement waste disposal processes 	3.1 <i>Waste</i> disposal is monitored to ensure compliance with environmental, OHS, industry and enterprise requirements.
	3.2 Recycling opportunities are identified and implemented in accordance with environmental legislative, industry and enterprise standards.
	3.3 Environment Protection Authority <i>documents</i> are maintained.

Page 68 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

4. Promote services provided by the business	 4.1 Promotional activities are implemented as planned according to enterprise policies and industry and legal requirements. 4.2 Products/services are sold to highest quality level according to enterprise policies, manufacturer/component supplier specifications, and industry and legal requirements.
	4.3 Sales promotions/campaigns are actively supported.

Variable	Range
OHS requirements	may include:
	 state industry OHS legislation
	award provisions
Defined areas for	may include:
specific tasks	Iunchrooms
	 work areas for specific tasks (e.g. paint, electrical,
	transmission and wheel alignment)
	warehouse areas
	office/administration areas
	workshop bays
Standard clothing	may include:
	overalls
	shirts
	• jacket
	trousers
	work safety or waterproof footwear
	ear plugs/muffs
	safety goggles
	other personal protection equipment
Waste	may include:
	materials
	• products
	• parts
	consumables
Information/	may include:
documents	enterprise operating procedures
	 product manufacturer/component supplier specifications
	customer requirements
	 industry/workplace codes of practice

Evidence Guide	
Critical Aspects of	Must demonstrate in the critical aspects of:
Competence	 maintaining staff dress and grooming standards maintaining the physical appearance of the workplace

Page 69 of 103 Ministry of Edu Copyrigh	on Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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	 implementing waste disposal processes
	 promoting business products and services
Underpinning	Demonstrate knowledge of:
Knowledge and	 OHS requirements within the area of operation
Attitudes	 industry and enterprise standards and requirements regarding
	physical appearance of the workplace, dress and grooming
	 industry and enterprise standards regarding waste disposal processes
	 enterprise standards regarding promotion of services and products
	environmental protection authority regulations and guidelines
	 advertising codes and requirements for ethical advertising practices
	 legal obligations and requirements
Underpinning Skills	Demonstrate skills to:
	 collect, organize and understand information related to
	enterprise expectations
	communicate ideas and information to ensure staff are
	advised of enterprise requirements
	 plan and organize activities for waste disposal processes
	 work with others and in a team by using a team approach to maintain workplace appearance
	 use mathematical ideas and techniques to budgets associated with sales campaigns
	 establish diagnostic processes to resolve environmental issues
	 use the workplace technology related to promote products and services
Resources	Access is required to real or appropriately simulated situations,
Implication	including work areas, materials and equipment, and to
1	information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	 Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of	Competence may be assessed in the work place or in a
Assessment	simulated work place setting.

	of Education pyright Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Occupational Standard: Freight Transport Logistics Operations Level III		
Unit Title	Organize Personal Work Priorities and Development	
Unit Code	EIS FTL3 15 0913	
Unit Descriptor	This unit describes the performance outcomes, skills and knowledge required to organize own work schedules, to monitor and obtain feedback on work performance, and to maintain required levels of competence.	

Element	Performance Criteria
 Organize and complete own work 	1.1 Ensure that work goals and objectives are understood, negotiated and agreed in accordance with organizational requirements.
schedule	1.2 Assess and prioritize workload to ensure tasks are completed within identified timeframes.
	1.3 Identify <i>factors affecting the achievement of work</i> <i>objectives</i> and incorporate contingencies into work plans.
	1.4 Use <i>business technology</i> efficiently and effectively to manage and monitor scheduling and completion of tasks.
2. Monitor own work	2.1 Accurately monitor and adjust personal work performance through self-assessment to ensure achievement of tasks.
performance	2.2 Ensure that feedback on performance is actively sought and evaluated from colleagues and clients in the context of individual and group requirements.
	2.3 Routinely identify and report on variations in the quality of service and products in accordance with organizational requirements.
	2.4 Identify signs of stress and effects on personal wellbeing.
	2.5 Identify sources of stress and access appropriate supports and resolution strategies .
 Coordinate personal skill development and learning 	3.1 Identify personal learning needs and skill gaps using self- assessment and advice from colleagues and clients in relation to role and organizational requirements.
	3.2 Identify, prioritize and plan opportunities for undertaking personal skill development activities in liaison with work groups and relevant personnel.
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Page 71 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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3.3 Access, complete and record <i>professional development opportunities</i> to facilitate continuous learning and career development.
3.4 Incorporate formal and informal feedback into review of further learning needs.

Variable	Range
Work goals and	budgetary targets
objectives may	 production targets
include:	reporting deadlines
	sales targets
	 team and individual learning goals
	team participation
Organizational	 access and equity principles and practice
requirements may	 business and performance plans
include:	 defined resource parameters
	ethical standards
	 goals, objectives, plans, systems and processes
	legal and organizational policies, guidelines and requirements
	 OHS policies, procedures and programs
	quality and continuous improvement processes and standards
	 quality assurance and/or procedures manuals
Factors affecting	budget constraints
the achievement of	competing work demands
work objectives	 environmental factors such as time, weather
may include:	 resource and materials availability
	 technology/equipment breakdowns
	unforeseen incidents
	 workplace hazards, risks and controls
Business	computer applications
technology may	computers
include:	• email
	 internet/extranet/intranet
	modems
	personal schedulers
	photocopiers
	printers
	scanners
Feedback on	 formal/informal performance appraisals
performance may	obtaining feedback from clients
include:	 obtaining feedback from supervisors and colleagues

Page 72 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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	never a l'un flantice la bacier atratagian		
	personal, reflective behavior strategies		
	routine organizational methods for monitoring service delivery		
Signs of stress	absence from work		
may include:	alcohol or other substance abuse		
	conflict		
	poor work performance		
Personal wellbeing	cultural		
may include:	emotional		
	social		
	spiritual		
Sources of stress	complex tasks		
may include:	cultural issues		
	work and family conflict		
	workloads		
Supports and	awareness raising		
resolution	counseling		
strategies may	Employee Assistance Programs (EAP)		
include:	family support		
	group activities		
	job design		
	mediation		
	sharing load		
	• time off		
	training		
Professional	May include:		
development	career planning/development		
opportunities	coaching, mentoring and/or supervision		
opportaintioo	formal/informal learning programs		
	internal/external training provision		
	performance appraisals		
	personal study		
	quality assurance assessments and recommendations		
	 recognition of current competence/skills recognition 		
	 work experience/exchange/opportunities 		
	 workplace skills assessment 		
L			

Evidence Guide	
Critical aspects of Competence	 Demonstrate knowledge and skill to: Organize and complete own work schedule Monitor own work performance coordinate personal skill development and learning

Page 73 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Underpinning Knowledge and Attitudes	 Demonstrate knowledge of: key provisions of relevant legislation from all levels of government that may affect aspects of business operations, such as: anti-discrimination legislation ethical principles codes of practice privacy laws 	
	 Occupational Health and Safety (OHS) organizational policies, plans and procedures 	
	 methods to elicit, analyze and interpret feedback 	
	 principles and techniques of goal setting, measuring 	
	performance, time management and personal assessment	
	competency standards and how to interpret them in relation to	
	self	
	Methods to identify and prioritize personal learning needs.	
Underpinning Skills	Demonstrate skills of:	
SKIIIS	 literacy skills to read and understand the organization's procedures, own work goals and objectives 	
	 planning skills to organize work priorities and arrangements 	
	 problem-solving skills to solve routine problems 	
	 Communication skills to give and receive constructive 	
	feedback relating to development needs.	
Resources	Access is required to real or appropriately simulated situations,	
Implication	including work areas, materials and equipment, and to information	
	on workplace practices and OHS practices.	
Methods of	Competence may be assessed through:	
Assessment	Interview / Written Test	
	Observation / Demonstration with Oral Questioning	
Context of	Competence may be assessed in the work place or in a simulated	
Assessment	work place setting.	

Page 74 of 103	Ministry of Education	Freight Transport Logistics	Version 2
	Copyright	Operations	September 2013
	0 0 p y g t	Ethiopian Occupational Standard	

Occupational Standard: Freight Transport Logistics Operations Level III		
Unit Title	Plan Transport Load	
Unit Code	EIS FTL3 16 0913	
Unit Descriptor	This unit involves the skills and knowledge required to plan transport load in accordance with OHS and other relevant regulatory requirements, including gathering data on the aircraft/train/vehicle load, reviewing and analyzing data, preparing load sheet/plan, and completing and processing required documentation.	

Ele	ement	Performance Criteria	
1.	Gather data on the aircraft/train/vehi cle load	Data required to plan transport load is collected using appropriate techniques and technology in accordance with workplace procedures and regulatory requirements and appropriate regulations .	
		1.2 Types of freight to be transported are identified in accordance with workplace procedures and regulatory requirements.	
2.	Review and analyze data	 Collected data is reviewed using manual and/or computer techniques in accordance with workplace procedures and regulatory requirements. 	
		 2 Analysis of data includes appropriate consideration of aircraft/train/vehicle destination, time, weather, duration of flight/travel, mix of load, aircraft fuel weight and other relevant parameters. 	
3.	Prepare load plan/sheet	1 An appropriate <i>load planning</i> /sheet is prepared to all types of <i>freights</i> using manual and/or computerized techniques for the aircraft/train/vehicle concerned in accordance with workplace procedures, aircraft/train/vehicle manuals and loading manual and relevant regulatory requirements.	
		3.2 Prepared load sheet/plan provides for due consideration of aircraft/train/vehicle trim and balance requirements in accordance with the relevant aircraft/train/vehicle loading manual.	
4.	Complete and process required documentation	4.1 Relevant documentation is prepared and signed in accordance with workplace procedures and regulatory requirements.	
		4.2 Documentation is processed and dispatched to relevant personnel in accordance with workplace procedures, local airport/terminal instructions and relevant regulatory requirements.	

Page 75 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Variable	Range
Regulations	 international regulations and codes of practice for the
U U	transport of dangerous goods by air
	relevant requirements, standards and recommended practices
	of the International Civil Aviation Organization (ICAO)
	pertaining to the planning of an aircraft load
	Civil Aviation Safety Regulations and Civil Aviation Orders
	pertaining to the planning of an aircraft load
	Civil Aviation Act
	local instructions
	 relevant OHS regulation
	environmental protection legislation
	relevant security regulations
Load planning	May be carried out
	 in any allowable operating and weather conditions
	Terminals and airports
	in relation to any aircraft types in service in ETHIOPIA on
	domestic and international flights
	accordance with regulatory and workplace requirements
Performance	may be demonstrated:
True e e effeciels	simulation on manual or computer based program
Types of freight	may include but are not limited to:
	general freight
	loose freight
	allowable dangerous goods
	perishable goods
	fragile goods
	live freight
	 passengers baggage valuables
	mail/express diplomatic and human remains
Democra concultod	diplomatic and human remains
Persons consulted	During the load planning may include but not limited to
	Loading agent/supervisor ather members of the work team(a)
	 other members of the work team(s) ouppervisors and managers
	supervisors and managers
	flight crew depareus goods experts and advisors
	dangerous goods experts and advisors perishable goods experts and advisors
	 perishable goods experts and advisors experts and advisors on the transport of animals and livestock
	 experts and advisors on the transport of animals and livestock experts on other special extensions of air freight
	 experts on other special categories of air freight technical staff

Page 76 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Procedures	 company procedures 	
	 regulatory bodies requirement 	
Information/docume	 Civil Aviation Safety Regulations relevant to the planning of an 	
nts may	aircraft load	
include:	 relevant IATA regulations 	
	 NOTOC, for load notification to aircraft captain 	
	manifests	
	 manual load sheet and trim sheet 	
	 weight and balance documentation(AHM) 	
	fuel dockets	
	 load instruction reports 	
	 workplace checklists for the planning of an aircraft load 	
	 cold chain checklists and guidelines for the air transport of 	
	perishable goods	
	emergency procedures	
	flight schedules	
	local instructions	
	 induction and training materials 	
	 conditions of service, legislation and industrial agreements 	
	including workplace agreements and awards	

Evidence Guide			
Critical aspects of Competence	 Demonstrate knowledge and skill to: Gather data on the aircraft load Review and analyze data Prepare load plan/sheet Complete and process Required documentation 		
Underpinning Knowledge and Attitudes	 Demonstrate knowledge of: Relevant regulatory requirements pertaining to the transport of dangerous goods by air Relevant OHS and environmental procedures and regulations Safety principles for the planning of an aircraft load Characteristics and ways of identifying various types of dangerous goods Workplace procedures for the planning of an aircraft load Documentation requirements for the transport of appropriate dangerous goods by air Risks that exist when carrying out planning of an aircraft load and related risk control procedures and precautions Problems that may occur when carrying out planning of an aircraft load and appropriate action that should be taken in each case 		

Page 77 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Lindorning Skills	Domonstrato, skills to:
Resources Implication	 Demonstrate skills to: Communicate effectively with others when planning an aircraft load Read and interpret instructions, regulations, procedures and other information relevant to an aircraft load Interpret and follow operational instructions and prioritize work Complete documentation related to an aircraft load Operate electronic communication equipment to required protocol Work collaboratively with others when planning an aircraft load Adapt appropriately to cultural differences in the workplace, including modes of behavior and interactions with others Promptly report and/or rectify any identified problems that may occur when planning an aircraft load in accordance with regulatory requirements and workplace procedures Implement contingency plans for unexpected events that may arise when planning an aircraft load Apply precautions and required action to minimise, control or eliminate hazards that may exist when planning an aircraft load Monitor and anticipate operational problems and hazards and take appropriate action Monitor work activities in terms of planned schedule Modify activities dependent on differing workplace contingencies, situations and environments Work systematically with required attention to detail without injury to self or others, or damage to goods or equipment Adapt to differences in equipment and operating environment in accordance with standard operating procedures Select and use required personal protective equipment conforming to industry and OHS standards Implement OHS procedures and relevant regulations Identify and correctly use equipment required when planning an aircraft load
Implication	including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	 Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

Page 78 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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Occupational Standard: Freight Transport Logistics Operations Level III			
Unit Title	Use Info technology Devices in the Workplace		
Unit Code	EIS FTL3 17 0913		
Unit Descriptor	This unit involves the skills and knowledge required to use info technology devices in the workplace including identifying info technology equipment and systems; setting up and shutting down equipment for use; and inputting, retrieving and presenting files/data in accordance with work requirements. Licensing, legislative, regulatory or certification requirements are not applicable to this unit.		

El	Elements Performance Criteria	
1	Identify info technology systems	1.1 Types of <i>info technology equipment</i> used for the <i>work</i> in the work area are identified.
		1.2 Functions of equipment, component parts and accessories are identified.
		1.3 Applications for workplace activities of the different info technology equipment and systems are interpreted.
		1.4 Routine faults in <i>operation</i> systems, software applications and <i>personnel</i> errors are identified.
		1.5 Sources of information on rectifying/reporting faults with operating equipment, systems and application are identified.
2	Access and operate computer- based	2.1 Work environments and equipment are adjusted to meet ergonomic requirements and <i>workplace procedures</i> and <i>legislation</i> .
	equipment and systems	2.2 Systems are accessed and checked where required for viruses.
		2.3 Equipment is set up for work requirements in accordance with workplace procedures and manufacturers guidelines.
		2.4 Operating manuals and/or help screens for info technology equipment and software are used to inform work practices.
		2.5 Software packages and accessories for required application like <i>computer application</i> are selected and accessed.
		2.6 Required file and/or data to be accessed are identified.
		2.7 Files/data are filed according to workplace.
		2.8 Shut-down procedures for files, applications (like computer applications) and equipment are followed.
		2.9 Communicate effectively with others when using info technology devices in the workplace.

Page 79 of 103 Ministry of Educat Copyright	n Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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3 Input, store and present files/data		3.1 Data is entered using appropriate equipment, keyboard/mouse, bar code reader, touch screen or other system.
	moordata	3.2 Accurate input is confirmed.
		3.3 Files are accessed in accordance with workplace procedures.
		3.4 Data is manipulated to suit work requirements and checked for accuracy.
		3.5 Saved files are accessed through relevant directories.
		3.6 Information and disk(s) are stored where appropriate.
		3.7 Information is presented using computerized projection facilities where required.
4	Implement workplace procedures for	4.1 Security procedures are followed in accordance with workplace procedures.
	management and security of data	4.2 Precautions are followed against the loss or corruption of data in accordance with workplace procedures.

Variable	Range
Info technology	may include:
equipment	keyboards
	monitors
	bar code readers
	printers
	central processors
	CD-ROM drives
	floppy disk drives
	zip drives
	USB drives
	touch screens
	 Personal Digital Assistant (PDA)
	 visual display units
	desktop computers
	laptop computers
	radio frequency devices
	computer driven projectors
Work	may be conducted:
	in a range of work contexts
The operations	may be conducted:
	 in a range of work environments
	 by day or night
	in a range of typical weather conditions

Page 80 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Personnel in the	may include:		
work area	workplace personnel		
work area	 site visitors 		
	 contractors 		
	 official representatives 		
workplace	may include:		
procedures	 company procedures 		
	 enterprise procedures 		
	 organisational procedures 		
	 established procedures 		
Applicable	may include:		
regulations and	 relevant state/territory OHS legislation 		
legislation	 relevant state/territory environmental protection legislation 		
- g	 workplace relations regulations 		
	 workers compensation regulations 		
	 Dangerous Goods Code and regulations 		
Computer	may include:		
applications	 word processing software 		
	 inventory control and stock management systems 		
	 Electronic Data Interchange (EDI) systems 		
	 information databases and storage systems 		
	 invoicing and payment systems 		
	 manifests control systems 		
	 work organization systems 		
	 networks including intranet/internet browsers 		
	 computerized presentation software 		
	 computerized control/monitoring systems 		
Workplaces	may comprise:		
	 large, medium or small worksites 		
Communication in	may include:		
the Work area	phone/mobile phones		
	Electronic Data Interchange (EDI)		
	• fax		
	• email		
	internet		
	radio		
	 oral, aural or signed communications 		
Information/docume	may include:		
nts	 goods identification numbers and codes 		
	 manifests, bar codes, goods and container identification/serial 		
	number		
	 manufacturer's instructions concerning the use computing 		
	equipment		

Page 81 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

 workplace procedures and policies for the use of computer equipment supplier and/or client instructions material safety data sheets relevant codes of practice safe working or other notices relevant legislation, regulations and related documentation 	
 award, enterprise bargaining agreement, other industrial arrangements standards and certification requirements quality assurance procedures emergency procedures 	

Demonstrate knowledge and skills to:
 Identify info technology systems
 Access and operate computer-based equipment and systems
 Input, store and present files/data
 Implement workplace procedures for management and security of data
Demonstrates knowledge of:
 Relevant OHS procedures and guidelines concerning the use of computer equipment in the workplace
 OHS risks and hazards when using computer equipment for work tasks, and ways of controlling the risks/hazards
 Workplace procedures for the use of computer equipment and application software appropriate for work role
 Typical problems that can occur when using info-technology devices, and computer applications in the workplace and
related appropriate action that can be taken to prevent or solve them
 Housekeeping standards and procedures required in the workplace
Workplace or site layout
Demonstrates skills to:
Communicate effectively with others when using info-
technology devices in the workplace
 Read and interpret instructions, procedures, information and manuals relevant to the use of info-technology devices in the workplace
 Interpret and follow operational instructions and prioritize work Access and/or complete electronic documentation through the use of info-technology devices in the workplace

Page 82 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

	 Identify and use computer equipment, software, processes and procedures required within the context of the job Work collaboratively with others when using info-technology devices in the workplace Promptly report and/or rectify any identified problems, faults or malfunctions that may arise when using info-technology devices in the workplace in accordance with regulatory requirements and workplace procedures Implement contingency plans for unanticipated situations that may arise when using info-technology devices in the workplace procedures Implement contingency plans for unanticipated situations that may arise when using info-technology devices in the workplace including the use of security and backup software and procedures Apply precautions and required action to minimize, control or eliminate hazards that may exist when using info-technology devices in the workplace Monitor work activities in terms of planned schedule Modify activities depending on differing operational contingencies, risk situations and environments Work systematically with required attention to detail without injury to self or others, or damage to goods or equipment Adapt to differences in software and equipment in accordance with standard operating procedures Maintain eye-hand coordination
Resources	Access is required to real or appropriately simulated situations,
Implication	including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of	Competence may be assessed in the work place or in a simulated
Assessment	work place setting.

Page 83 of 103	Ministry of Education	Freight Transport Logistics Operations	Version 2 September 2013
	Copyright	Ethiopian Occupational Standard	September 2013

Occupational Star	Occupational Standard: Freight Transport Logistics Operations Level III	
Unit Title	Monitor Implementation of Work Plan/Activities	
Unit Code	EIS FTL3 18 0913	
Unit Descriptor	This unit covers competence required to oversee and monitor the quality of work operations within an enterprise. This unit may be carried out by team leaders or supervisors.	

Elements	Performance Criteria		
1. Monitor and improve	1.1 Efficiency and service levels are monitored on an ongoing basis.		
workplace operations	1.2 Operations in the workplace support overall enterprise goals and quality assurance initiatives.		
	 Quality <i>problems</i> and issues are promptly identified and adjustments are made accordingly. 		
	1.4 Procedures and systems are changed in consultation with colleagues to improve efficiency and effectiveness.		
	1.5 Colleagues are consulted about ways to improve efficiency and service levels.		
2. Plan and	2.1 Current workload of colleagues is accurately assessed.		
organise workflow	2.2 Work is scheduled in a manner which enhances efficiency and customer service quality.		
	2.3 Work is delegated to appropriate people in accordance with principles of delegation.		
	2.4 Workflow is assessed against agreed objectives and timelines and colleagues are assisted in prioritisation of workload.		
	2.5 Input is provided to appropriate management regarding staffing needs.		
3. Maintain workplace	3.1 <i>Workplace records</i> are accurately completed and submitted within required timeframes.		
records	3.2 Where appropriate completion of records is delegated and monitored prior to submission.		
4. Solve problems and	4.1 Workplace problems are promptly identified and considered from an operational and customer service perspective.		
make decisions	4.2 Short term action is initiated to resolve the immediate problem where appropriate.		
	4.3 Problems are analysed for any long term impact and potential solutions are assessed and actioned in consultation with relevant colleagues.		

Page 84 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

4.4	Where problem is raised by a team member, they are encouraged to participate in solving the problem.
4.5	Follow up action is taken to monitor the effectiveness of solutions in the workplace.

Variables	Range
Problems	May include but not limited to:
	difficult customer service situations
	 equipment breakdown/technical failure
	 delays and time difficulties
	competence
Workplace	May include but is not limited to:
records	 staff records and regular performance reports

Evidence Guide	
Critical Aspects of Competence	 Assessment must confirm appropriate knowledge and skills to: ability to effectively monitor and respond to a range of common operational and service issues in the workplace understanding of the role of staff involved in workplace monitoring knowledge of quality assurance, principles of workflow planning, delegation and problem solving
Underpinning Knowledge and Attitudes	 Demonstrate knowledge of: roles and responsibilities in monitoring work operations overview of leadership and management responsibilities principles of work planning and principles of delegation typical work organization methods appropriate to the sector quality assurance principles and time management problem solving and decision making processes industrial and/or legislative issues which affect short term work organization as appropriate to industry sector
Underpinning Skills	 Demonstrate skills of: monitoring and improving workplace operations planning and organizing workflow maintaining workplace records
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

Page 85 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Occupational Standard: Freight Transport Logistics Operations Level III			
Unit Title	Apply Quality Control		
Unit Code	EIS FTL3 19 0913		
Unit Descriptor	This unit covers the knowledge, attitudes and skills required in applying quality control in manufacturing works.		
Elements	Performance Criteria		
1. Implement quality	1.1 Agreed quality standard and procedures are acquired and confirmed.		
standards	1.2 Standard procedures are introduced to organizational staff / personnel.		
	1.3 Quality standard and procedures documents are provided to employees in accordance with the organization policy.		
	1.4 Standard procedures are revised / updated when necessary.		
2. Assess quality of service delivered	2.1 Services delivered are <i>checked</i> against organization <i>quality standards</i> and specifications.		
	2.2 Service delivered are evaluated using the appropriate evaluation <i>quality parameters</i> and in accordance with organization standards.		
	2.3 Causes of any identified faults are identified and corrective actions are taken in accordance with organization policies and procedures.		
3. Record information	3.1 Basic information on the quality performance is recorded in accordance with organization procedures.		
	3.2 Records of work quality are maintained according to the requirements of the organization.		
 Study causes of quality deviations 	4.1 Causes of deviations from final outputs or services are investigated and reported in accordance with organization procedures.		
	4.2 Suitable preventive action is recommended based on organization quality standards and identified causes of deviation from specified quality standards of final service or output.		
5. Complete documentation	5.1 Information on quality and other indicators of service performance is recorded.		
	5.2 All service processes and outcomes are recorded.		

Page 86 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Variable	Range		
Quality check	Check against design / specifications		
	 Visual inspection and Physical inspection 		
Quality standards	materials		
	components		
	process		
	procedures		
Quality parameters	 standard design / specifications 		
	material specification		

Evidence Guide			
Critical Aspects of	Assessment requires evidence that the candidate to:		
Competence	 Check completed work continuously against organization standard 		
	 Identify and isolate faulty or poor service 		
	Check service delivered against organization standards		
	 Identify and apply corrective actions on the causes of identified faults or error 		
	 Record basic information regarding quality performance 		
	 Investigate causes of deviations of services against standard Recommend suitable preventive actions 		
Underpinning	Demonstrates knowledge of:		
Knowledge	 Relevant quality standards, policies and procedures 		
	Characteristics of services		
	 Safety environment aspects of service processes 		
	 Evaluation techniques and quality checking procedures 		
	 Workplace procedures and reporting procedures 		
Underpinning	Demonstrates skills to:		
Skills	 interpret work instructions, specifications and standards 		
	appropriate to the required work or service		
	 carry out relevant performance evaluation 		
	 maintain accurate work records 		
	 meet work specifications and requirements 		
	communicate effectively within defined workplace procedures		
Resources	Access is required to real or appropriately simulated situations,		
Implication	including work areas, materials and equipment, and to information		
Matha da af	on workplace practices and OHS practices.		
Methods of	Competence may be assessed through:		
Assessment	Interview / Written Test		
Contout of	Observation / Demonstration with Oral Questioning		
Context of	Competence may be assessed in the work place or in a simulated		
Assessment	work place setting.		

Page 87 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Occupational Standard: Freight Transport Logistics Operations Level III		
Unit Title	Lead Workplace Communication	
Unit Code	EIS FTL3 20 0913	
Unit Descriptor	This unit covers the knowledge, attitudes and skills needed to lead in the dissemination and discussion of information and issues in the workplace.	

Elements	Performance Criteria
1. Communicate information about workplace	1.1 Appropriate <i>communication method</i> is selected.
	 Multiple operations involving several topics areas are communicated accordingly.
processes	1.3 Questions are used to gain extra information.
	1.4 Correct sources of information are identified.
	1.5 Information is selected and organized correctly.
	1.6 Verbal and written reporting is undertaken when required.
	1.7 Communication skills are maintained in all situations.
2. Lead workplace	2.1 Response to workplace issues is sought.
discussion	2.2 Response to workplace issues are provided immediately.
	2.3 Constructive contributions are made to workplace discussions on such issues as production, quality and safety.
	2.4 Goals/objectives and action plan undertaken in the workplace are communicated.
3. Identify and communicate	3.1 Issues and problems are identified as they arise.
issues arising in the workplace	3.2 Information regarding problems and issues are organized coherently to ensure clear and effective communication.
	3.3 Dialogue is initiated with appropriate staff/personnel.
	3.4 Communication problems and issues are raised as they arise.

Variable	Range			
Methods of	Non-verbal gestures			
communication	• Verbal			
	 Face to face 			
	• Two-way radio			
	Speaking to groups			
	Using telephone			
• Written				
	Using Internet and Cell phone			
Page 88 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013	

Evidence Guide		
Critical Aspects of	Demonstrates skills and knowledge to:	
Competence	Deal with a range of communication/information at one time	
	 Make constructive contributions in workplace issues 	
	 Seek workplace issues effectively 	
	 Respond to workplace issues promptly 	
	 Present information clearly and effectively written form 	
	 Use appropriate sources of information 	
	Ask appropriate questions	
	Provide accurate information	
Underpinning	Demonstrates knowledge of:	
Knowledge and	 Organization requirements for written and electronic 	
Attitudes	communication methods	
	Effective verbal communication methods	
Underpinning	Demonstrates skills to:	
Skills	Organize information	
	 Understand and convey intended meaning 	
	 Participate in variety of workplace discussions 	
	 Comply with organization requirements for the use of written and electronic communication methods 	
Resources	Access is required to real or appropriately simulated situations,	
Implication	including work areas, materials and equipment, and to information	
	on workplace practices and OHS practices.	
Methods of	Competence may be assessed through:	
Assessment	Interview / Written Test	
	Observation / Demonstration with Oral Questioning	
Context of	Competence may be assessed in the work place or in a simulated	
Assessment	work place setting.	

Dec. 00.41400	Ministry of Education	Freight Transport Logistics	Version 2
Page 89 of 103	Copyright	Operations	September 2013
	Copyright	Ethiopian Occupational Standard	

Occupational Standard: Freight Transport Logistics Operations Level III		
Unit Title	Lead Small Teams	
Unit Code	EIS FTL3 21 0913	
Unit Descriptor	This unit covers the knowledge, attitudes and skills to lead small teams including setting and maintaining team and individual performance standards.	

Elements	Performance Criteria
1. Provide team leadership	1.1 <i>Work requirements</i> are identified and presented to team members.
	1.2 Reasons for instructions and requirements are communicated to team members.
	1.3 Team members' queries and concerns are recognized, discussed and dealt with.
2. Assign responsibilities	2.1 Duties and responsibilities are allocated having regard to the skills, knowledge and aptitude required to properly undertake the assigned task and according to company policy.
	2.2 Duties are allocated having regard to individual preference, domestic and personal considerations, whenever possible.
3. Set performance	3.1 Performance expectations are established based on client needs and according to assignment requirements.
expectations for team members	3.2 Performance expectations are based on individual team members' duties and area of responsibility.
	3.3 Performance expectations are discussed and disseminated to individual team members.
4. Supervised team performance	4.1 <i>Monitoring of performance</i> takes place against defined performance criteria and/or assignment instructions and corrective action taken if required.
	4.2 Team members are provided with <i>feedback</i> , positive support and advice on strategies to overcome any deficiencies.
	4.3 Performance issues which cannot be rectified or addressed within the team are referenced to appropriate personnel according to employer policy.
	4.4 Team members are kept informed of any changes in the priority allocated to assignments or tasks which might impact on client/customer needs and satisfaction.
	4.5 Team operations are monitored to ensure that employer/ client needs and requirements are met.

Page 90 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

4.6 Follow-up communication is provided on all issues affecting the team.
4.7 All relevant documentation is completed in accordance with company procedures.

Variable	Range
Work	client profile
requirements	 assignment instructions
Team members'	
queries and	 roster/shift details
concerns	
Monitor	 formal process
performance	 informal process
Feedback	 formal and informal processes

Evidence Guide			
Critical Aspects of Competence	 Assessment requires evidence that the candidate to: maintain or improve individuals and/or team performance given a variety of possible scenario assess and monitor team and individual performance against set criteria represent concerns of a team and individual to next level of management or appropriate specialist and to negotiate on their behalf allocate duties and responsibilities, having regard to individual's knowledge, skills and aptitude and the needs of the tasks to be performed set and communicate performance expectations for a range of tasks and duties within the team and provided feedback to 		
Underpinning Knowledge and Attitudes	 tasks and duties within the team and provided feedback to team members Demonstrates knowledge of maintaining or improving individuals and/or team performance given a variety of possible scenario assessing and monitoring team and individual performance against set criteria representing concerns of a team and individual to next level of management or appropriate specialist and to negotiate on their behalf allocating duties and responsibilities, having regard to individual's knowledge, skills and aptitude and the needs of the tasks to be performed setting and communicating performance expectations for a range of tasks and duties within the team and providing feedback to team members 		
Page 91 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013

Underpinning Skills	 communication skills required for leading teams informal performance counseling skills team building skills negotiating skills
Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of Assessment	Competence may be assessed through: Interview / Written Test Observation / Demonstration with Oral Questioning
Context of Assessment	Competence may be assessed in the work place or in a simulated work place setting.

Page 92 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Occupational Standard: Freight Transport Logistics Operations Level III		
Unit Title	Improve Business Practice	
Unit Code	EIS FTL3 22 0913	
Unit Descriptor	This unit covers the skills, knowledge and attitudes required in promoting, improving and growing business operations.	

Elements	Per	formance Criteria
1. Diagnose the	1.1	Data required for diagnosis is determined and acquired.
business	1.2	<i>Competitive advantage</i> of the business is determined from the data.
	1.3	SWOT analysis of the data is undertaken.
2. Benchmark	2.1	Sources of relevant benchmarking data are identified.
the business	2.2	<i>Key indicators</i> for benchmarking are selected in consultation with key stakeholders.
	2.3	Like indicators of own practice are compared with benchmark indicators.
	2.4	Areas for improvement are identified.
3. Develop plans	3.1	A consolidated list of required improvements is developed.
to improve business	3.2	Cost-benefit ratios for required improvements are determined.
performance	3.3	Work flow changes resulting from proposed improvements are determined.
	3.4	Proposed improvements are ranked according to agreed criteria.
	3.5	An action plan is developed and agreed to implement the top ranked improvements.
	3.6	Organizational structures are checked to ensure they are suitable.
4. Develop	4.1	The practice vision statement is reviewed.
marketing and promotional	4.2	Practice <i>objectives</i> are developed/reviewed.
plans	4.3	Target markets are identified/refined.
	4.4	Market research data is obtained.
	4.5	Competitor analysis is obtained.
	4.6	Market position is developed/reviewed.
	4.7	Practice brand is developed.

Page 93 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

	4.8 4.9	Benefits of practice/practice products/services are identified. Promotion tools are selected/developed.
5. Develop	5.1	Plans are developed to increase <i>yield per existing client</i> .
business growth plans	5.2	Plans are developed to add new clients.
growth plans	5.3	Proposed plans are ranked according to agreed criteria.
	5.4	An action plan is developed and agreed to implement the top ranked plans.
	5.5	Practice work practices are reviewed to ensure they support growth plans.
6. Implement and monitor plans	6.1	Implementation plan is developed in consultation with all relevant stakeholders.
	6.2	Indicators of success of the plan are agreed.
	6.3	Implementation is monitored against agreed indicators.
	6.4	Implementation is adjusted as required.

Variable	Range
Data required	 organization capability
includes:	 appropriate business structure
	 level of client service which can be provided
	 internal policies, procedures and practices
	 staff levels, capabilities and structure
	 market, market definition
	 market changes/market segmentation
	 market consolidation/fragmentation
	revenue
	 level of commercial activity
	 expected revenue levels, short and long term
	revenue growth rate
	 break even data
	pricing policy
	revenue assumptions
	 business environment
	economic conditions
	social factors
	demographic factors
	technological impacts
	 political/legislative/regulative impacts
	 competitors, competitor pricing and response to pricing
	 competitor marketing/branding and competitor products

Page 94 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Competitive	services/products		
advantage	• fees		
includes:	 location and timeframe 		
SWOT analysis			
includes:	 internal strengths such as staff capability, recognized 		
	quality		
	 internal weaknesses such as poor morale, 		
	 under-capitalization, poor technology 		
	 external opportunities such as changing market and 		
	economic conditions		
	external threats such as industry fee structures, strategic		
	alliances, competitor marketing		
Key indicators	 salary cost and staffing 		
may include:	 personnel productivity (particularly of principals) 		
	 profitability 		
	fee structure		
	client base		
	 size staff/principal and overhead/overhead control 		
Organizational	 Legal structure (partnership, Limited Liability Company, etc.) 		
structures	 organizational structure/hierarchy 		
include:	reward schemes		
Objectives should	S: Specific		
be 'SMART', that:	M: Measurable		
	A: Achievable		
	 R: Realistic and T: Time defined 		
Market research	 data about existing clients 		
data includes:	 data about possible new clients 		
	 data from internal sources 		
	 data from external sources such as: 		
	trade associations/journals		
	Yellow Pages small business surveys		
	libraries		
	> Internet		
	Chamber of Commerce		
	client surveys		
	industry reports and secondary market research		
	primary market research such as:		
	telephone surveys		
	personal interviews and mail surveys		
Competitor	competitor offerings		
analysis	 competitor promotion strategies and activities 		
	competitor profile in the market place		
Market position	• product		
	the good or service provided		

Page 95 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Practice brand may include:	 product mix the core product - what is bought the tangible product - what is perceived the augmented product - total package of consumer features/benefits product differentiation from competitive products new/changed products Price and pricing strategies (cost plus, supply/demand, ability to pay, etc.) Pricing objectives (profit, market penetration, etc.) cost components market position distribution strategies marketing channels promotion promotional strategies target audience communication and promotion budget practice logo/letter head/signage phone answering protocol facility decor
	 Iacinty decor slogans templates for communication/invoicing style guide writing style AIDA (Attention, Interest, Desire and Action)
Benefits may	features as perceived by the client
include:	benefits as perceived by the client
Promotion tools include:	 networking and referrals seminars advertising press releases publicity and sponsorship brochures newsletters (print and/or electronic)
	 websites direct mail telemarketing/cold calling
Yield per existing client may be increased by:	 raising charge out rates/fees packaging fees reduce discounts and sell more services to existing clients

Page 96 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Evidence Guide	
Critical Aspects of Competence	 The candidate must be able to demonstrate: ability to identify the key indicators of business performance ability to identify the key market data for the business knowledge of a wide range of available information sources ability to acquire information not readily available within a business ability to analyze data and determine areas of improvement ability to negotiate required improvements to ensure implementation ability to evaluate systems against practice requirements and form recommendations and/or make recommendations ability to assess the accuracy and relevance of information
Underpinning Knowledge and Attitudes	 Demonstrates knowledge of: data analysis communication skills computer skills to manipulate data and present information negotiation skills problem solving planning skills marketing principles ability to acquire and interpret relevant data current product and marketing mix use of market intelligence development and implementation strategies of promotion and growth plans
Underpinning Skills	 Demonstrates skill in: data analysis and manipulation ability to acquire and interpret required data, current practice systems and structures and sources of relevant benchmarking data applying methods of selecting relevant key benchmarking indicators communication skills working and consulting with others when developing plans for the business planning skills, negotiation skills and problem solving using computers to manipulate, present and distribute information

Page 97 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Resources Implication	Access is required to real or appropriately simulated situations, including work areas, materials and equipment, and to information on workplace practices and OHS practices.
Methods of	Competence may be assessed through:
Assessment	Interview / Written Test
	Observation / Demonstration with Oral Questioning
Context of	Competence may be assessed in the work place or in a simulated
Assessment	work place setting.

Page 98 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
----------------	------------------------------------	--	-----------------------------

Occupational Standard: Freight Transport Logistics Operations Level III	
Unit Title	Prevent and Eliminate MUDA
Unit Code	EIS FTL3 23 0913
Unit Descriptor	This unit of competence covers the knowledge, skills and attitude required by a worker to prevent and eliminate MUDA/wastes in his/her their workplace. It covers responsibility for the day-to-day operation of the work and ensures Kaizen elements are continuously improved and institutionalized.
Elements	Performance Criteria

Elements	Performance Criteria
1. Prepare for work.	1.1 Work instructions are used to determine job requirements, including method, material and equipment.
	1.2 Job specifications are read and interpreted following working manual.
	1.3 OHS requirements , including dust and fume collection, breathing apparatus and eye and ear personal protection needs are observed throughout the work.
	1.4 Appropriate material is selected for work.
	1.5 Safety equipment and tools are identified and checked for safe and effective operation.
2. Identify MUDA.	2.1 Plan of MUDA identification is prepared and implemented.
	2.2 Causes and effects of MUDA are discussed.
	2.3 Tools and techniques are used to draw and analyze current situation of the work place.
	2.4 Wastes/MUDA are identified and measured based on <i>relevant procedures</i> .
	2.5 Identified and measured wastes are reported to relevant personnel.
3. Eliminate wastes/MUDA.	3. 1. Plan of MUDA elimination is prepared and implemented.
wastes/wob/t.	3. 2. Necessary attitude and <i>the ten basic principles for improvement</i> are adopted to eliminate waste/MUDA.
	3. 3. Tools and techniques are used to eliminate wastes/MUDA based on the procedures and OHS.
	3. 4. Wastes/MUDA are reduced and eliminated in accordance with OHS and organizational requirements.
	3. 5. Improvements gained by elimination of waste/MUDA are reported to relevant bodies.

Page 99 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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4. Prevent occurrence of wastes/MUDA.	 4.1 Plan of MUDA prevention is prepared and implemented. 4.2 Standards required for machines, operations, defining normal and abnormal conditions, clerical procedures and procurement are discussed and prepared.
	4.3Occurrences of wastes/MUDA are prevented by using <i>visual</i> and auditory control methods.
	4.4 Waste-free workplace is created using 5W and 1H sheet.
	4.5 The completion of required operation is done in accordance with standard procedures and practices.
	4.6The updating of standard procedures and practices is facilitated.
	4.7 The capability of the work team that aligns with the requirements of the procedure is ensured.

Variable	Range
OHS requirements	
Safety equipment and tools Tools and	May include but not limited to: • dust masks / goggles • glove • working cloth • first aid • safety shoes May include but not limited to:
techniques	 Plant Layout Process flow Other Analysis tools
Page 100 of 103	Ministry of Education CopyrightFreight Transport Logistics OperationsVersion 2 September 2013

	Do time study by work element	
	Measure Travel distance Take a share of userlands of	
	Take a photo of workplace	
	Measure Total steps	
	Make list of items/products, who produces them and who	
	uses them & those in warehouses, storages etc.	
	 Focal points to Check and find out existing problems 	
	• 5S	
	Layout improvement	
	Brainstorming	
	Andon	
	U-line	
	In-lining	
	Unification	
	 Multi-process handling & Multi-skilled operators 	
	A.B. control (Two point control)	
	Cell production line	
	TPM (Total Productive Maintenance)	
Relevant	May include but not limited to:	
procedures	Make waste visible	
	Be conscious of the waste	
	Be accountable for the waste.	
	Measure the waste.	
The ten basic	May include but not limited to:	
principles for	• Throw out all of your fixed ideas about how to do things.	
improvement	• Think of how the new method will work- not how it won.	
	Don't accept excuses. Totally deny the status quo.	
	Don't seek perfection. A 50 percent implementation rate is	
	fine as long as it's done on the spot.	
	Correct mistakes the moment they are found.	
	 Don't spend a lot of money on improvements. 	
	Problems give you a chance to use your brain.	
	Ask "why?" at least five times until you find the ultimate	
	cause.	
	• Ten people's ideas are better than one person's.	
	Improvement knows no limits.	
Visual and auditory	May include but not limited to:	
control methods	Red Tagging	
	Sign boards	
	Outlining	
	Andons	
	Kanban, etc.	
	- Randan, etc.	

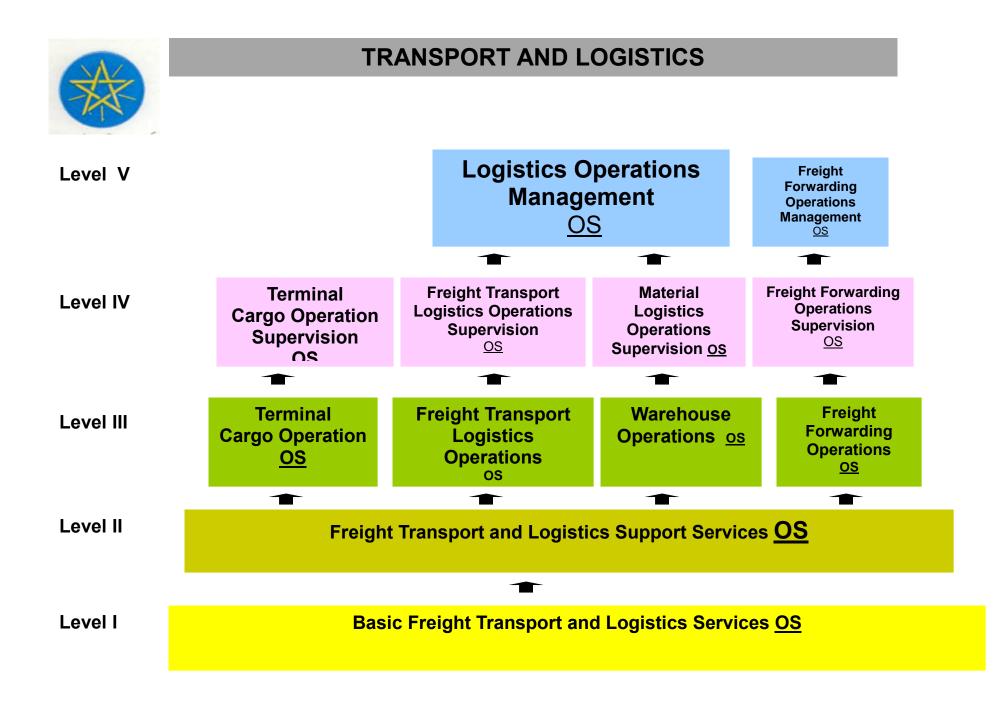
Page 101 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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5W and 1H	May include but not limited to:
	Who
	What
	Where
	When
	Why
	How

Evidence Guide	
Critical Aspects of Competence	 discuss why wastes occur in the workplace discuss causes and effects of wastes/MUDA in the workplace analyze the current situation of the workplace by using appropriate tools and techniques identify, measure, eliminate and prevent occurrence of wastes by using appropriate tools and techniques use 5W and 1H sheet to prevent
Underpinning Knowledge and Attitudes	 Demonstrates knowledge of: Targets of customers and manufacturer/service provider Traditional and kaizen thinking of price setting Kaizen thinking in relation to targets of manufacturer/service provider and customer value The three categories of operations the 3"MU" waste/MUDA wastes occur in the workplace The 7 types of MUDA The Benefits of identifying and eliminating waste Causes and effects of 7 MUDA Procedures to identify MUDA Necessary attitude and the ten basic principles for improvement Procedures to eliminate MUDA Prevention of wastes Methods of waste prevention Definition and purpose of standardization Standards required for machines, operations, defining normal and abnormal conditions, clerical procedures and procurement Methods of visual and auditory control TPM concept and its pillars
Page 102 of 103	Ministry of Education CopyrightFreight Transport Logistics OperationsVersion 2 September 2013

	 Relevant Occupational Health and Safety (OHS) and 	
	environment requirements	
	Plan and report	
	Method of communication	
Underpinning Skills	Demonstrates skills to:	
	 draw & analyze current situation of the work place 	
	 use measurement apparatus (stop watch, tape, etc.) 	
	calculate volume and area	
	 use and follow checklists to identify, measure and eliminate wastes/MUDA 	
	 identify and measure wastes/MUDA in accordance with OHS and procedures 	
	 use tools and techniques to eliminate wastes/MUDA in 	
	accordance with OHS procedure	
	 apply 5W and 1H sheet 	
	 update and use standard procedures for completion of 	
	required operation	
	work with others	
	 read and interpret documents 	
	observe situations	
	solve problems	
	communicate	
	 gather evidence by using different means 	
	 report activities and results using report formats 	
Resources	Access is required to real or appropriately simulated situations,	
Implication	including work areas, materials and equipment, and to	
	information on workplace practices and OHS practices.	
Methods of	Competence may be assessed through:	
Assessment	Interview / Written Test	
	Observation / Demonstration with Oral Questioning	
Context of	Competence may be assessed in the work place or in a	
Assessment	simulated work place setting.	

Page 103 of 103	Ministry of Education Copyright	Freight Transport Logistics Operations Ethiopian Occupational Standard	Version 2 September 2013
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This occupational standard was developed in September 2013 at Bishoftu, Ethiopian Management Institute.

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